

To: Members of the Cabinet

Date: 14 November 2018

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Dear Councillor

You are invited to attend a meeting of the **CABINET** to be held at **10.00 am** on **TUESDAY, 20 NOVEMBER 2018** in the **COUNCIL CHAMBER, COUNTY HALL, RUTHIN.**

Yours sincerely

G Williams
Head of Legal, HR and Democratic Services

AGENDA

PART 1 - THE PRESS AND PUBLIC ARE INVITED TO ATTEND THIS PART OF THE MEETING

1 APOLOGIES

2 DECLARATION OF INTERESTS

Members to declare any personal or prejudicial interests in any business identified to be considered at this meeting.

3 URGENT MATTERS

Notice of items which, in the opinion of the Chair, should be considered at the meeting as a matter of urgency pursuant to Section 100B(4) of the Local Government Act 1972.

4 MINUTES (Pages 7 - 22)

To receive the –

(a) minutes of the Special Cabinet meeting held on 15 October 2018 (copy enclosed), and

(b) minutes of the Cabinet meeting held on 30 October 2018 (copy enclosed).

5 CORPORATE PLAN PERFORMANCE REPORT QUARTER 2 2018 - 19
(Pages 23 - 54)

To consider a report by Councillor Julian Thompson-Hill, Lead Member for Finance, Performance and Strategic Assets (copy enclosed) presenting an update on the delivery of the Corporate Plan 2017 – 2022 as at the end of quarter 2 of 2018 – 19.

6 FINANCE REPORT (Pages 55 - 68)

To consider a report by Councillor Julian Thompson-Hill, Lead Member for Finance, Performance and Strategic Assets (copy enclosed) detailing the latest financial position and progress against the agreed budget strategy.

7 CABINET FORWARD WORK PROGRAMME (Pages 69 - 74)

To receive the enclosed Cabinet Forward Work Programme and note the contents.

PART 2 - CONFIDENTIAL ITEMS

EXCLUSION OF PRESS AND PUBLIC

It is recommended in accordance with Section 100A (4) of the Local Government Act 1972, that the Press and Public be excluded from the meeting during consideration of the following item of business because it is likely that exempt information as defined in paragraphs 12, 13 and 14 of Part 4 of Schedule 12A of the Act would be disclosed.

8 GRANT AWARD FOR THE ACQUISITION OF PROPERTIES ON WEST PARADE AND SUSSEX STREET IN RHYL (Pages 75 - 112)

To consider a joint confidential report by Councillor Hugh Evans, Leader and Lead Member for Economy and Corporate Governance and Julian Thompson-Hill, Lead Member for Finance, Performance and Strategic Assets (copy enclosed) seeking approval to accept an offer of grant funding from Welsh Government for the acquisition of properties on West Parade and Sussex Street in Rhyl.

MEMBERSHIP

Councillors

Hugh Evans
Bobby Feeley
Huw Hilditch-Roberts
Richard Mainon

Tony Thomas
Julian Thompson-Hill
Brian Jones
Mark Young

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All Councillors for information
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Town and Community Councils

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LOCAL GOVERNMENT ACT 2000

Code of Conduct for Members

DISCLOSURE AND REGISTRATION OF INTERESTS

I, *(name)*

a *member/co-opted member of
*(*please delete as appropriate)*

Denbighshire County Council

CONFIRM that I have declared a ***personal / personal and prejudicial** interest not previously declared in accordance with the provisions of Part III of the Council's Code of Conduct for Members, in respect of the following:-
*(*please delete as appropriate)*

Date of Disclosure:

Committee *(please specify)*:

Agenda Item No.

Subject Matter:

Nature of Interest:

*(See the note below)**

Signed

Date

*Note: Please provide sufficient detail e.g. 'I am the owner of land adjacent to the application for planning permission made by Mr Jones', or 'My husband / wife is an employee of the company which has made an application for financial assistance'.

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CABINET

Minutes of a meeting of the Cabinet held in the Council Chamber, County Hall, Ruthin on Monday, 15 October 2018 at 4.00 pm.

PRESENT

Councillors Hugh Evans, Leader and Lead Member for the Economy and Corporate Governance; Bobby Feeley, Lead Member for Well-being and Independence; Huw Hilditch-Roberts, Lead Member for Education, Children and Young People; Brian Jones, Lead Member for Highways, Planning and Sustainable Travel; Richard Mainon, Lead Member for Developing Community Infrastructure; Tony Thomas, Lead Member for Housing, Regulation and the Environment; Julian Thompson-Hill, Lead Member for Finance, Performance and Strategic Assets, and Mark Young, Lead Member for Corporate Standards

Observers: Councillors Meirick Davies, Mabon Ap Gwynfor, Alan James, Arwel Roberts, Peter Scott, Glenn Swingler, Andrew Thomas, Rhys Thomas, Graham Timms and Emrys Wynne

ALSO PRESENT

Chief Executive (JG); Corporate Director: Economy and Public Realm (GB); Heads of Service: Legal, HR and Democratic Services (GW) and Finance/S.151 Officer (RW); Lead Officer – Corporate Property and Housing Stock (DL); Project Manager (KW); Strategic Planning & Housing Manager (AL) and Committee Administrator (KEJ)

1 APOLOGIES

There were no apologies.

2 DECLARATION OF INTERESTS

No declarations of interest had been raised.

3 URGENT MATTERS

No urgent matters had been raised.

4 A GROWTH DEAL FOR THE ECONOMY OF NORTH WALES: PROPOSITION DOCUMENT

Councillor Hugh Evans introduced the report seeking Cabinet's endorsement of the Proposition Document for recommendation to Council for adoption and authorisation for the Leader to commit the Council, alongside its partners, to entering Heads of Terms agreement with the UK and Welsh governments. He explained the need to consider the report at an earlier stage than planned in order that the Chancellor could include reference to the Growth Bid in the Autumn Statement on 29 October 2018.

Some background information was provided regarding previous collaborative approvals to adopt the Growth Vision and develop a Growth Deal Bid for the region. The Proposition Document set out the priority programmes for activity and projects to be considered for inclusion in the Growth Deal at the Heads of Terms stage and required approval from all six North Wales local authorities as the next stage within the process. It was stressed that adoption did not commit the Council to any financial investment of its own at this stage and was subject to the financial risks and benefits of the final Growth Deal being set out in detail, for consideration, when the final Deal was presented for approval at a later date.

The Leader advocated the Proposition Document as the best opportunity to expand the economy of North Wales and compete with other regions highlighting the possible impact on Denbighshire specifically. The importance of Denbighshire aligning itself to other economic plans and strategies through the Growth Deal was also highlighted and it was noted that the Proposition Document was dependent on the delivery of other rail and road investment strategies such as Growth Track 360 and the Welsh Government Trunk Road Programme. The Leader drew attention to the commitment of both UK and Welsh Governments to invest in the Growth Deal and highlighted the excellent relationship between the six Council Leaders in partnership with further and higher education and the private sector which had given confidence in that regard. Once the potential extent and context of the Growth Deal was known, following agreement of Heads of Terms, a full risk assessment and cost-benefit analysis could be undertaken. This would inform decision-making before the region entered into commitments at the stage of final Growth Deal agreement later in 2019. Risk analysis was built into the business case modelling for the programmes and projects which made up the developing Bid. All projects listed in the Proposition Document had an outline business case to demonstrate their value and worth. Other important issues to note included –

- the outline business cases were presently being assessed by civil servants in Cardiff and Swansea
- a stakeholder group for the private sector had been established and challenge sessions had been conducted within the region
- a risk schedule was being developed as part of the next stage – the Council's financial commitments would become clearer over the next few months when the extent of both Governments financial commitment was known
- if Denbighshire signed up to the Growth Deal there would likely be further opportunities following Brexit to engage the region into the Prosperity Fund.

The Corporate Director: Economy and Public Realm explained the purpose of the Proposition Document to set out a package of bold measures and interventions to deliver sustainable economic growth in North Wales. He proceeded to guide Cabinet through the Proposition Document and pertinent points in relation to setting out the case for investment; strategic context and fit with government policy; option appraisal and preferred way forward; Growth Vision; project schedule list; economic case, finance and funding, empowering the region and the governance and delivery structure. The Chief Executive added that Growth Deals elsewhere in the UK had resulted in significant investment and Denbighshire had a tremendous opportunity

through the Growth Deal to secure investment in areas identified in the Corporate Plan including transport, digital, business development and learning and skills.

Cabinet recognised the benefits of progressing with the Growth Deal and during consideration of the report discussed the following –

- in terms of financial commitment assurances were provided that the Council was not committing any additional financial resources at this stage in the process
- if the Bid was successful details of the financial commitments required from individual local authorities in order to be part of the Growth Deal would likely become known as early as February/March 2019 and would depend on the amount of Government investment secured
- if when considering the financial commitments the Council felt that the risks were too high and the benefits to Denbighshire or local benefits to the wider economy did not justify the level of investment from local government then a decision could be taken not to commit that finance and not be party to the pending Growth Deal
- reference was made to the Boddelwyddan Key Strategic Site (KSS) and implications should the status of the site change following review of the Local Development Plan (LDP) – it was clarified that the site was recognised regionally as a KSS which could be funded depending on a prioritisation process. In the event funding became available and the site was no longer allocated within the LDP the funding would not be unlocked
- acknowledged that the impact on rural areas needed to be made clearer and discussions were currently ongoing in that regard. However there were specific projects that would have a direct impact including digital, energy and skills and wider benefits to communities from the Growth Deal included positive impacts in terms of unemployment, healthcare, social care and mental health issues
- the importance and extent of private sector involvement and investment in the Growth Deal was highlighted and it was noted that discussions with the private sector were ongoing in that regard – there was a private sector representative on the North Wales Economic Ambition Board and a Stakeholder Group had been established involving the private sector to progress expectations
- clarified that the prioritised projects in the Proposition Document were currently being assessed and would be subject to further negotiation with the UK and Welsh Governments – whilst it would be too late to submit any new projects as part of the Growth Deal they could potentially be considered as part of the Growth Vision.

The Leader and officers responded to further questions from non-Cabinet members as follows –

- reported upon the difficulties in predicting the financial implications given the number and cost of projects still to be approved, other partners contributions and assumptions some projects may generate future revenue – consequently a range of estimates had been provided with heavy caveats and with a peak cost for Denbighshire of £130k - £320k depending on a range of variables and over the fifteen year period there may be anything from no cost or over £1m costs – given those uncertainties financial implications should be noted at this stage

- referred to Council Briefings on the Growth Bid and previous reports to Cabinet in that regard and confirmed that a similar report had been submitted to each of the six North Wales local authorities for consistency across the region
- explained the context of the Local Development Plan in terms of the Bodelwyddan Key Strategic Site confirming that planning powers remained with the local authority and there were no proposals within the Proposition Document for a regional planning authority – projects in the Growth Bid would be based on the existing Local Development Plan and any changes to that would need to be considered at the appropriate time
- assurances were provided that the risk and impact on the Welsh Language would be taken into account and it was expected that this element would also be considered as part of Welsh Government funding allocations
- clarified the local scrutiny arrangements in the first stage Governance Agreement together with potential scrutiny options in the event of a second stage Governance Agreement which could include joint scrutiny, a coordinated scrutiny activity across the six councils and their own individual arrangements, or a hybrid thereof
- some concern was expressed regarding projects relating to nuclear technology and it was clarified that the Wylfa Project was not part of the Growth Deal and the SMART Access to Energy Programme included a package of projects which accepted nuclear technology would be part of the UK's energy production but also recognised low carbon projects being brought forward. The two nuclear projects relating to Trawsfynydd Power Station and Nuclear Centre of Excellence amounted to about £38.6m of the total £335m capital investment sought from both governments and therefore was not considered heavily biased towards nuclear energy. In terms of the political context there had been some cross party support for the Wylfa Project both locally and nationally.

RESOLVED that –

- (a) *Cabinet endorse the Proposition Document for recommendation to Council for adoption as (1) the basis of a longer-term regional strategy for economic growth and (2) the regional bid for the priority programmes and projects from which the content of a Growth Deal will be drawn at the Heads of Terms Agreement stage with Governments. Adoption does not commit the Council to any financial investment of its own at this stage and is subject to the financial risks and benefits of the final Growth Deal being set out in detail, for full consideration, when the final Deal is presented for approval at a later date, and*
- (b) *that the Leader be authorised to commit the Council to entering Heads of Terms with Governments alongside the political and professional leaders from the nine other statutory partners represented on the North Wales Economic Ambition Board, and the North Wales Mersey Dee Business Council, with the Proposition Document setting out the parameters for the Heads of Terms agreement.*

5 ITEMS FROM SCRUTINY COMMITTEES - GYPSY AND TRAVELLER SITE PROVISION

Councillor Graham Timms, Vice-Chair of Communities Scrutiny Committee presented the report detailing the conclusions reached by the Scrutiny Committee following consideration of the call-in of the Cabinet decision taken on 25 September 2018 in respect of Gypsy and Traveller Site provision.

In brief, whilst it was acknowledged that Cabinet had received and discussed further information through Cabinet Briefings it was the Scrutiny Committee's view that insufficient comparable information had been provided in the Cabinet report of 25 September 2018 to enable Cabinet to make an informed decision on the most suitable site. Consequently Cabinet had been asked to revisit their decision taking into account additional information including comparable data for each site and the reasons why locations included on an earlier list of potential sites had been discounted. In addition the Scrutiny Committee considered that Cabinet should have reported the matter to Council Briefing for wider member input before making a formal decision and it was recommended that this practice be followed in future when considering potentially controversial decisions. Finally Councillor Timms expressed his view on the timing of Cabinet's review of the decision and felt strongly that the late notification and availability of the additional information requested by Scrutiny in this case had left insufficient time for all councillors to fully digest that information and make arrangements to attend and raise questions at the Cabinet meeting. Therefore he urged Cabinet to reconsider their decision on this issue at the next scheduled meeting on 30 October 2018 which would demonstrate that Cabinet had fully taken into account Scrutiny's recommendations.

The Head of Legal, HR and Democratic Services explained how the provisions of the public notification legislation under the Local Government Act 1972 had been met and also provided details of the Constitution's call in rules. Having taken into account Scrutiny's recommendations Cabinet may consider reviewing the decision at this meeting or defer to a future meeting. Lead Member Councillor Tony Thomas provided some further background advising that the project had been ongoing for some time and had never been called into Scrutiny with Cabinet having confirmed a preference for the site in April 2018. After considering the issues raised by Scrutiny and given that the information they had requested had been provided Councillor Thomas proposed, seconded by Councillor Julian Thompson-Hill, that Cabinet proceed to review their decision without delay. On that basis the Leader sought assurances that Cabinet was satisfied they were able to make a fully informed decision and upon being put to the vote it was **RESOLVED ACCORDINGLY**. Councillor Richard Mainon abstained from voting on that proposition.

Prior to reviewing the decision Councillor Huw Hilditch-Roberts referred to Scrutiny recommendation 3.3 for all councillors to be briefed on potentially controversial decisions at Council Briefing and Cabinet supported his proposition for an amendment to also include other briefing methods as appropriate including Scrutiny Committee, Member Area Groups or workshop/training events.

EXCLUSION OF PRESS AND PUBLIC

In order to revisit the Cabinet decision of 25 September 2018 and consider the detail of the confidential appendices it was –

RESOLVED that under Section 100A of the Local Government Act 1972, the Press and Public be excluded from the meeting on the grounds that it would involve the disclosure of exempt information as defined in Paragraph 14 of Part 4 of Schedule 12A of the Act.

The Lead Officer – Corporate Property and Housing Stock reminded Cabinet of the Council’s statutory responsibilities in meeting the needs identified for the provision of Gypsy and Traveller Sites and detailed the comprehensive and lengthy process of site selection and assessment leading up to the current position. Cabinet’s attention was drawn to the additional information requested by Scrutiny and the Lead Officer elaborated on the pros and cons of each site and reasoning behind the proposal for the Greengates site as opposed to other potential sites initially identified and members were given the opportunity to raise questions thereon.

Councillor Peter Scott (Local Member for St. Asaph) thanked Scrutiny for their work but was disappointed that consideration of the decision had not been delayed to the next Cabinet meeting in line with Councillor Timms’ request. Councillor Scott also felt that some of the information contained within the pros and cons table was subjective and was concerned that no consultation with the public or stakeholders had been carried out in advance. He sought assurances that any future process would involve a robust and extensive consultation process. Officers responded that given the element of confidentiality and the process to be followed it would not be appropriate to consult on a range of potential sites during the selection process. However Cabinet felt there would be merit in extending the statutory pre planning consultation requirements given the nature of the proposal and agreed to include this element within their resolution. Councillor Richard Mainon suggested that similar processes in the future should be carried out more objectively with key criteria and scoring mechanisms which were factually based to remove the element of subjectivity which had been raised in this case. Councillor Glenn Swingler was concerned to note that whilst additional information had been provided in terms of the pros and cons of each site, there were still a number of examples where they had not been applied consistently to each site on a comparable basis.

Cabinet noted the lengthy and extensive process followed in reaching this stage and considered that the information provided clear reasons why sites had been deemed unsuitable and discounted. Having considered Scrutiny’s conclusions and the additional information provided Cabinet was satisfied that a fully informed decision could be made at this time and it was subsequently –

RESOLVED that Cabinet –

- (a) *acknowledges Communities Scrutiny Committee’s conclusions and recommendations following its review of the Cabinet decisions of 25 September 2018;*
- (b) *having taken into account the recommendations from Communities Scrutiny Committee and the further information provided at the meeting confirms the decisions made on 25 September 2018 to –*

- (i) approve undertaking pre-planning consultation and subsequent full planning applications (taking into consideration the outcomes of the pre-planning exercise) for the residential and transit Gypsy and Traveller sites on the Green-gates Farm East site in the locations indicated in Appendix 1 to the report, and*
- (ii) approve the submission of funding bids to the Welsh Government in respect of proposals for residential and/or transit Gypsy Traveller sites subject to planning consent being granted in line with the programme outlined in paragraph 4.11 of the report.”*
- (c) the Lead Member liaise with Local Members as to the most appropriate form and method of consultation with the local community during the pre-planning consultation, and*
- (d) in all matters to come before Cabinet for a formal decision Lead Members do now and will in future consider the need to brief and engage the wider membership and the most appropriate and proportionate way to do this which could include Council Briefing, Scrutiny Committee, Member Area Groups or workshops/training events.*

Councillor Richard Mainon voted against resolution (b) above.

The meeting concluded at 6.10 p.m.

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CABINET

Minutes of a meeting of the Cabinet held in the Council Chamber, County Hall, Ruthin on Tuesday, 30 October 2018 at 10.00 am.

PRESENT

Councillors Hugh Evans, Leader and Lead Member for the Economy and Corporate Governance; Bobby Feeley, Lead Member for Well-being and Independence; Huw Hilditch-Roberts, Lead Member for Education, Children and Young People; Brian Jones, Lead Member for Highways, Planning and Sustainable Travel; Richard Mainon, Lead Member for Developing Community Infrastructure; Tony Thomas, Lead Member for Housing, Regulation and the Environment; Julian Thompson-Hill, Lead Member for Finance, Performance and Strategic Assets, and Mark Young, Lead Member for Corporate Standards

Observers: Councillors Mabon Ap Gwynfor, Alan James, Peter Scott and Graham Timms

ALSO PRESENT

Chief Executive (JG); Corporate Directors: Economy and Public Realm (GB) and Communities (NS); Heads of Service: Legal, HR and Democratic Services (GW), Education and Children's Services (KE) and Finance/S.151 Officer (RW); Legal and Procurement Operations Manager (HM); Contracts and Performance Manager (PB); System Support Manager (JH) and Committee Administrator (KEJ)

POINT OF NOTICE

Councillor Richard Mainon was pleased to congratulate the Communications and Marketing Team on winning a Gold Chartered Institute of Public Relations Award. The award recognised excellence in public relations and communications and Councillor Mainon paid tribute to the dedication of the team, particularly with regard to the snow communications, in ensuring clear messages and efforts to communicate topics. The Leader passed on Cabinet's congratulations to the team on their well-deserved success.

1 APOLOGIES

There were no apologies.

2 DECLARATION OF INTERESTS

Councillor Huw Hilditch-Roberts declared a personal interest in Agenda Item 8: Schools ICT Network Contract Framework because he was a Governor and Parent

3 URGENT MATTERS

No urgent matters had been raised.

4 MINUTES

The minutes of the Cabinet meeting held on 25 September 2018 were submitted.

Matters Arising – Page 12, Minute Item 12: Gypsy and Traveller Site Provision – Councillor Peter Scott asked Cabinet to change their decision with regard to the proposal to locate the sites at Green-gates Farm East, St. Asaph and find an alternative site given the groundswell of local opposition to the proposal. The Leader referred to the comprehensive debate on the subject taking into account work scrutiny had undertaken and confirmed that the decision would stand. The Head of Legal, HR and Democratic Services clarified that Cabinet had made its decision on 15 October 2018 following a call in of the previous decision and there was no further internal process to change that decision. Those sites would now be the subject of pre-planning consultation and members of the public and others would be able to contribute to that debate as part of the statutory planning process.

RESOLVED that the minutes of the meeting held on 25 September 2018 be approved as a correct record and signed by the Leader.

5 COLLABORATIVE PROCUREMENT UNIT

Councillor Julian Thompson-Hill presented the report seeking Cabinet approval to continue the existing collaborative procurement arrangement with Flintshire County Council for a further three years. He introduced the Legal and Procurement Operations Manager who had been in post since September 2017.

Cabinet had approved a merger with Flintshire County Council in May 2014 to create a Collaborative Procurement Unit hosted by Denbighshire as employer in order to realise a number of benefits including efficiencies and economies of scale, improving capacity and resilience, and to maximise relationships with suppliers. The agreement ended in July 2017 and the Head of Legal Services had agreed an extension of the arrangement to enable a joint audit to be commissioned which was reported to Corporate Governance Committee in June 2018. Whilst the audit report had been critical it was largely historical and many of the issues raised had been resolved following the appointment of the Legal and Procurement Operations Manager who had also provided stability for the unit. An action plan had been developed and Cabinet was advised of measures to improve outstanding governance issues and encourage corporate and political buy-in to the service which included strengthening reporting, scrutiny and monitoring arrangements; alignment of the procurement strategy of both Councils, and embedding collaborative procurement within the culture of both Councils across all services and at political level. It was noted that continued delivery of the service had been achieved despite having only one quarter of the employees per £1m of spend recommended by Welsh Government and Wales Audit Office. The unit consisted of highly trained officers working with services to ensure procurement was involved at a much earlier stage leading to services being more familiar with requirements.

Councillor Thompson-Hill acknowledged that more work was required but positive progress had been made with tangible benefits delivered. In response to questions Councillor Thompson-Hill and the Head of Legal, HR and Democratic Services –

- confirmed that Internal Audit would produce a follow up report detailing progress against the action plan for submission to Corporate Governance Committee in January. The action plan included target dates for completion later in the year which would result in a further follow up report to Corporate Governance Committee to ensure full compliance and completion of the action plan following which future monitoring arrangements for the unit would be agreed
- clarified the Cabinet decision in respect of the options for delivering the enforcement of environmental crime together with the involvement of the Collaborative Procurement Unit within that process – at the last Joint Procurement Board meeting Flintshire colleagues had been amenable to future discussions on the possibility of regional or sub-regional collaboration
- advised there was no criticism in the report relating to the size of the unit or number of employees but the focus was on ensuring all services considered collaborative procurement at the outset with detailed actions to deliver that aim
- explained that in considering future savings realised, whilst some savings were easy to quantify other procurement savings proved difficult to determine and work was ongoing as to how to deliver that detail for the purposes of future scrutiny and monitoring
- clarified the role of the Corporate Governance Committee in ensuring correct processes were in place and delivery of the action plan and highlighted the need to ensure an appropriate mechanism for future monitoring and scrutiny of savings and performance by scrutiny committee
- advised that in terms of procurement strategies a suite of key performance indicators had been agreed with both Councils although some figures for the excellence threshold differed in order to reflect the Councils' different aims and objectives; there were also performance measures in place to measure spend for both local authority areas.

The Leader acknowledged the initial teething problems following the merger but highlighted the benefits in terms of a more viable unit and greater staffing resilience. He considered the collaborative arrangement to be the way forward and given the benefits to be realised and assurances provided in terms of actions to address shortcomings and effect improvement he was supportive of the recommendation.

RESOLVED that Cabinet –

- (a) *agrees to enter into a further three year Service Level Agreement with Flintshire County Council for the hosting by Denbighshire County Council of a collaborative procurement service to operate across the counties of Denbighshire and Flintshire, and*
- (b) *that the Head of Legal, HR and Democratic Services has authority to finalise and enter into an appropriate form of agreement with Flintshire County Council.*

6 FINANCE REPORT

Councillor Julian Thompson-Hill presented the report detailing the latest financial position and progress against the agreed budget strategy. He provided a summary of the Council's financial position as follows –

- the net revenue budget for 2018/19 was £194.418m (£189.252m in 2017/18)
- an overspend of £1.164m was forecast for service and corporate budgets
- detailed agreed savings and efficiencies worth £4.6m including those which had already been achieved with the assumption that all service efficiencies/savings would be delivered – any exceptions would be reported to Cabinet if required
- highlighted current risks and variances relating to individual service areas, and
- provided a general update on the Housing Revenue Account, Housing Capital Plan and the Capital Plan (including the Corporate Plan element).

Debate focused on the level of overspend on service budgets and concerns in that regard given the movement of projected outturn figures. Cabinet was asked to agree the use of reserves, underspends carried forward, and the release of contingencies to help fund the service overspends. The Chief Executive explained that the figures had been largely driven by demand pressures which could not have been foreseen and she would be working with senior leadership colleagues on potential short term in-year measures to reduce the overspend with any wider impact of those measures being in full consultation with Lead Members.

Highways and Environmental Services was currently projected to overspend by £728k (£98k reported in September) and the main points of debate referred to –

- **School Transport** – despite an additional £300k allocation following operation of the revised transport policy additional pressures had been identified; the new ongoing pressures for 2018/19 amounting to £593k were currently being discussed as part of the Medium Term Financial Plan for 2019/20 onwards. There was some debate as to whether this budget would be best placed in Education and Children's Services for greater clarity and accountability although it was an acknowledged pressure which needed to be resolved wherever it was located. Officers explained the reasoning behind the current position given that Education and Children's Services carried out the assessment process to determine eligibility of a child for school transport but the commissioning arrangement for those eligible for school transport was undertaken in Highways and Environmental Services because of the expertise and skills set required for negotiating the school contracts. Officers would be meeting to discuss the main causes of the overspend following which it may be opportune to consider where School Transport would be best placed
- **Major Projects** – this had been an issue over recent years. The main reason for the income shortfall related to the amount of work and re-imburement coming from the North and Mid Wales Trunk Road Agency (NMWTRA). It was proposed an in-year budget allocation of £140k be released from centrally held contingencies to resolve the pressure on an ongoing basis and a cash reserve of £159k kept to help fund the pressure in future years be released to help fund other pressures in the service. It was clarified that the amount invested in Denbighshire's highway network did not necessarily relate to the amount of work generated via NMWTRA given that highway work was also carried out by other

contractors. Councillor Brian Jones added that budgeted income had been set too high and would be revised in the next financial year to reflect the reduction

- **Streetscene** – Councillor Brian Jones elaborated upon the £200k cost required to remedy an issue with ‘Legacy Tips’ in order to meet statutory requirements
- **Waste** – the pressure in 2018/19 would be funded from the Waste Reserve and a budget pressure of £850k had been included in the Medium Term Financial Plan for 2019/20. A proposed new Waste and Recycling Service Design had been considered by Communities Scrutiny Committee

There was also some discussion on the recently announced provisional budget settlement for Denbighshire and the impact on diminishing reserves and funding going forward. The settlement left the Council with difficult decisions to make in order to deliver the required savings which would be considered by Cabinet and Council in due course. It was noted that further pressure was being put on Welsh Government via the Welsh Local Government Association and Council Leaders to discuss the funding pressures and financial settlement for local government. Reference was also made to the recently announced Autumn Statement and the Head of Finance advised that the headline figures had indicated additional resources for Wales but the detail of the funding announcement and whether it would result in any additional funding for local government was as yet unknown.

Other issues discussed as part of the finance report included the following –

- **Major Capital Projects** –

Rhyl 3 – 16 Faith School – Councillor Huw Hilditch-Roberts and the Head of Education and Children’s Services explained the complexities and difficulties in the recruitment and appointment process for a head teacher for the school and provided assurances that officers were working in partnership with the Diocese and the Governing Body to secure the best appointment for the school and ensuring that preparations for the opening of the new school were robust to deliver the best educational offer for pupils

Rhyl Harbour Development – in terms of the maintenance contract for the Pont y Ddraig bridge it was clarified that the full cost of the maintenance arrangements had not been captured in the original costing for the bridge given its unique design which subsequently needed to be resourced

Rhyl Waterfront and Waterpark – the reasoning behind the relocation of the Tourist Information Centre (TIC) was explained which would enable commercial activity on the vacated Children’s Village and add value to the TIC by co-locating it with Rhyl Museum at Rhyl Railway Station. There was a recognised need for a TIC in Rhyl and a physical presence and it was believed bringing the TIC and Museum together would complement each other and add value to both services. The TIC was provided jointly with North Wales Tourism and the type of offer would be remodelled and adapted as a result of the move

- **Summary of Agreed Savings** – Councillor Mabon ap Gwynfor raised a number of concerns regarding the agreed savings. It was explained that the savings had been agreed the previous year for the current year 2018/19 and had been

reported in the same format to Cabinet since then. It was assumed the savings would be delivered. Preparations were currently underway for next year's savings and suggestions for potential savings to be delivered were welcomed.

RESOLVED that Cabinet –

- (a) note the budgets set for 2018/19 and progress against the agreed budget strategy, and
- (b) note and agree the use of reserves, underspends carried forward and the release of contingencies in order to help mitigate the overall budget pressures that the Council is facing.

7 CABINET FORWARD WORK PROGRAMME

The Cabinet Forward Work Programme was presented for consideration and the following amendments/additions were noted –

- Rhyl Regeneration Programme Re-launch – moved from November to the new year
- Sustainable Drainage Systems Approved Body (SAB) – added to December
- Budget and Capital Plan Reports – to be added for January/February

RESOLVED that Cabinet's Forward Work Programme be noted.

EXCLUSION OF PRESS AND PUBLIC

RESOLVED that under Section 100A of the Local Government Act 1972, the Press and Public be excluded from the meeting for the following item of business on the grounds that it would involve the likely disclosure of exempt information as defined in Paragraph 13 of Part 4 of Schedule 12A of the Act.

8 SCHOOLS ICT NETWORK CONTRACT FRAMEWORK

Councillor Huw Hilditch-Roberts presented the confidential report regarding the procurement of Denbighshire schools ICT networks.

Cabinet was advised of schools' intention to procure ICT services from a competitive contract framework which would create a closed market of approved and accredited suppliers from which schools could shop safely. Denbighshire ICT had been involved in the process and their potential future involvement in providing services via that framework was also clarified and further discussed. Details of the process had been included within the report and the Lead Member and Head of Education and Children's Services responded to questions in that regard together with the actions to mitigate risks identified, the different expectations and requirements between schools and monitoring/governance arrangements going forward. It was noted that a collaborative procurement had been considered but given the different requirements and timescales of existing contracts no other councils had been able to take advantage of the procurement at this stage.

Cabinet acknowledged the schools' preference to procure ICT services via a contract framework and recognised the benefits of that approach in terms of consistency, quality assurance and value for money. Consequently it was –

RESOLVED that Cabinet –

- (a) *confirms that it has read, understood and taken account of the Well-being Impact Assessment (Appendix 1 to the report) as part of its consideration, and*
- (b) *agrees to the framework in order for schools to procure ICT services from approved and accredited suppliers.*

The meeting concluded at 11.40 a.m.

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Date of Meeting: 20 November 2018

Lead Member / Officer: Cllr Julian Thompson-Hill, Lead Member for Finance, Performance & Strategic Assets
Alan Smith, Head of Business Improvement & Modernisation

Report Author: Nicola Kneale, Strategic Planning Team Manager

Title: **Corporate Plan Performance Report
Quarter 2 2018-19**

1. What is the report about?

- 1.1 This report presents an update on the delivery of the Corporate Plan 2017-2022 as at the end of quarter 2 of 2018-19.
- 1.2 Appendix 1 provides the Executive Summary, including achievements and key exceptions.
- 1.3 Appendix 2 contains the full quarterly report generated from the Verto Performance Management System.
- 1.4 Appendices 3 & 4 feature a summary of the projects being managed under each programme board, along with information on the key project executives and managers; an overall delivery confidence; and a summary of the status of key risks, milestones, and benefits related to each project.

2. What is the reason for making this report?

- 2.1 To provide information regarding the council's progress as at the end of quarter 2, 2018-19 in delivering the Corporate Plan outcomes.
- 2.2 Regular reporting is an essential monitoring requirement of the Corporate Plan to ensure that the Council exercises its duty to improve.
- 2.3 We monitor our performance regularly, take quarterly reports to Scrutiny and Cabinet meetings and produce an Annual Performance Report to evaluate progress.

3. What are the Recommendations?

- 3.1 It is recommended that Cabinet considers the report, and agrees any further actions required to respond to any performance related issues highlighted within the report.

4. Report details

- 4.1 For each priority there are two pieces of commentary:
 - *Performance Status* provides narrative and an assessment of what the indicators tell us about our communities at present;

- *Programme Progress* sections outline how projects identified in support of each priority are developing.

- 4.2 The *Performance Status* gives an indication about how things are in our communities at present. Having recognised these are areas in which we want to improve during the life of this Corporate Plan, we wouldn't expect to be performing well in relation to these indicators at the present time.
- 4.3 The Programme of work we have in place to address these indicators should have a positive impact over time, so progress in this area is important. The *Programme Progress* status for each priority reflects this. The status will inform readers of whether the projects are being delivered on time, to cost, and to quality. This is an important area for Scrutiny to consider.
- 4.4 It's possible to have a poor *Performance Status* but a strong *Programme Progress* status. As we progress towards the completion of this Plan, we'd anticipate that both would match positively (i.e. both would be at least Good).
- 4.5 Quarter 2, 2018-19 Performance Report (Appendix 2) looks at the Corporate Plan 2017-22 and provides an evidence-based assessment of the current position.

5. How does the decision contribute to the Corporate Priorities?

- 5.1 This report is about our progress in delivering the Corporate Plan. Any decisions made should contribute to the successful delivery of our Corporate Priorities.

6. What will it cost and how will it affect other services?

- 6.1 The Corporate Plan 2017-22 sets out how much additional money the council aims to invest in each corporate priority over the five years. It is anticipated the Corporate Plan will be delivered using this additional investment and within existing budgets.

7. What are the main conclusions of the Well-being Impact Assessment? The completed Well-being Impact Assessment report can be downloaded from the [website](#) and should be attached as an appendix to the report

- 7.1 A Well-being Impact Assessment was undertaken on the Corporate Plan and presented to Council on 17 October 2017. No further assessment is required because the recommendations in this report will not have a direct impact on staff or our communities.

8. What consultations have been carried out with Scrutiny and others?

- 8.1 The information necessary to produce this report comes from services, and this content has been discussed with the Senior Leadership Team (SLT) in order to produce the report for Cabinet. The report will also be tabled for discussion at Performance Scrutiny on 29 November.

9. Chief Finance Officer Statement

9.1 A Chief Finance Officer statement is not required for this report.

10. What risks are there and is there anything we can do to reduce them?

10.1 There are no specific risks attached to this report. It is the role of our Corporate and Service Risk Registers to identify (and manage) the potential risk events which could lead to the council being unable to deliver its Corporate Plan.

11. Power to make the Decision

11.1. Performance management and monitoring is a key element of the Wales Programme for Improvement, which is underpinned by the statutory requirements of the Local Government Act 1999 and the Local Government "Wales" Measure 2009.

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Working together for the future of Denbighshire

Corporate Plan
2017-2022

Appendix 1 – Summary Corporate Performance Report

QUARTER 2 (July-September), 2018-19

This document provides a SUMMARY of performance against the council's corporate priorities at the end of quarter 2, 2018-19

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INTRODUCTION & SUMMARY

This performance report looks at the Corporate Plan 2017-22. It provides an evidence-based assessment of the current position. The report contains a summary of the key issues identified.

OVERALL CORPORATE PLAN PERFORMANCE SUMMARY

Of the five priorities in this Corporate Plan, at the end of September 2018 two remained a 'priority for improvement' in terms of current performance: Resilient Communities and Young People. The remaining three priorities continued to be at an 'acceptable' level: Housing, Connected Communities and Environment. This is to be expected at this early stage in the plan, but progress with designing and implementing solutions is developing well across all five priorities. A comprehensive forward work plan is in place until summer 2019.

Resources for all projects have been identified, either from within services or by monies made available via a Corporate Plan fund. Management of such finances will be reported on regularly through both the programme boards and financial reports to Cabinet.

During quarterly updates to Performance Scrutiny the message has been reiterated that the Committee may wish to invite Programme Board representatives to a future meeting to discuss the Boards' work, remit and the projects they are responsible for delivering, as a means of determining key areas for the Committee to focus on in future. This demonstrates that the governance arrangements are effective too, all of which should be conducive to successful delivery of the overall Plan.

The delivery of the Corporate Plan is via a programme management methodology. At the end of September 2018 all five programmes were progressing at a 'good' level. Two Programme Boards have been established and continue to work with County Council services, programmes and projects which contribute to the overall ambition of the Corporate Plan priorities, and principles of equality & diversity and support for the Welsh language.

Under the Local Government Measure, the Wales Audit Office (WAO) annually reviews the Council's progress towards meeting its objectives and its prospects for continuing to improve in the year ahead. For the year 2017-18, the WAO has concluded overall that: *'The Council continues to meet its statutory requirements in relation to continuous improvement' and that: 'Having made significant progress in delivering its current vision, the Council is developing an updated plan to describe its vision and key ambitions for the future'*. The WAO's review of the Council's progress is an important part of understanding our progress towards delivering our Corporate Priorities.

OUTCOME & PERFORMANCE SUMMARY

This is the summary position for each priority in the Corporate Plan as at the end of Quarter 2 (September, 30th, 2018).

For each priority there are two pieces of commentary:

- *Performance Status* provides narrative and an assessment of what the indicators tell us about our communities at present;

- *Programme Progress* sections outline how projects identified in support of each priority are developing.

The *Performance Status* gives an indication about how things are in our communities at present. Having recognised these are areas in which we want to improve during the life of this Corporate Plan, we wouldn't expect to be performing well in relation to these indicators at the present time.

The Programme of work we have in place to address these indicators should have a positive impact over time, so progress in this area is important. The *Programme Progress* status for each priority reflects this. The status will inform readers of whether the projects are being delivered on time, to cost, and to quality. This is an important area for Scrutiny to consider.

It's possible to have a poor *Performance Status* but a strong *Programme Progress* status. As we progress towards the completion of this Plan, we'd anticipate that both would match positively (i.e. both would be at least 'Good').

CORPORATE PLAN 2017-2022

		Performance Status	Programme Progress Status
<u>Priority :</u>	Housing: Everyone is supported to live in homes that meet their needs	ACCEPTABLE	GOOD
<u>Priority :</u>	Connected Communities: Communities are connected and have access to goods and services locally, online and through good transport links	ACCEPTABLE	GOOD
<u>Priority :</u>	Resilient Communities: The council works with people and communities to build independence and resilience	PRIORITY FOR IMPROVEMENT	GOOD
<u>Priority :</u>	Environment: Attractive and protected, supporting well-being and economic prosperity	ACCEPTABLE	GOOD
<u>Priority :</u>	Young People: A place where younger people will want to live and work and have the skills to do so	PRIORITY FOR IMPROVEMENT	GOOD

KEY

Each outcome contains a number of indicators, performance measures, and improvement activities. This content is used to determine how good the current position of the council is, which is based on contextual data to enable a more robust understanding of our performance.

THE COLOURS

Colour	Action Status	Measure Status
Green	On Target	Excellent
Yellow	Experiencing Obstacles	Good
Orange	At Risk	Acceptable
Red	Compromised	Priority for Improvement
Blue	Completed	N/A
Grey	No data	No data/count only/unknown

THE EVALUATION

- The default methodology for performance evaluation is where the upper quartile reflects the transition to Excellent, and the Wales median reflects the transition to a Priority for Improvement.
- The default position for activity reporting is documented in the project management methodology, summarised above (Action Status).

Housing: Everyone is supported to live in homes that meet their needs



It is recognised that there is a need to ensure housing is available to meet the needs of Denbighshire residents and that this is an important factor in retaining or attracting young people to live in the area. During the last Corporate Plan we made a commitment to develop housing availability, and we want to continue to expand on those successes over the course of this new Corporate Plan.

Performance Status: Acceptable

Overall our performance is 'acceptable'.

We know that a substantial number of people in Denbighshire are unable to afford market rent or to purchase a home. In response to this a new Affordable Housing Register to help people secure their own home has been launched: Tai Teg. This register offers an opportunity to access a range of opportunities through new builds and vacancies within existing housing for people who are employed but who cannot afford market housing. This is a partnership project being led by Grŵp Cynefin with North Wales local authorities (including Denbighshire) and other Housing Associations. (Note, Tai Teg does not include the traditional Council or Housing Association properties for rent, which are dealt with through SARTH, the single common housing register in Denbighshire.) For details of support available and eligibility criteria, please see www.taiteg.org.uk

Tai Teg deals with all Intermediate & Low Cost Home Ownership (Shared Equity) properties in Denbighshire and across North Wales. Over 250 dwellings of this tenure have been developed in the County since 2004. Tai Teg was re-launched at the end of May 2018 following a review of the registration process, the launch of a new website and branding refresh. Prior to the relaunch there were 244 people registered as interested in Affordable Home Ownership and 118 applicants for Intermediate Rental (there may be some double counting as applicants can register for both).

Applicants were recently required to re-register on Tai Teg, to ensure that all the data was up to date and relevant as per GDPR. As of October 2018 there are now 220 registered users on Tai Teg. 131 applicants have requested Affordable Home Ownership and 141 applicants have registered an interest in Intermediate Rental (again applicants can register for both). There have been five successful applications for the 'Rent to Own' scheme and one successful purchase of

an open market property through the 'Homebuy' scheme so far this year. It's also worth noting that the largest user group for Tai Teg is the 25-34 age category, which demonstrates that young adults needing housing are engaging with the website.

As at 30 September 2018, the number of applicants on the single common housing register in Denbighshire (SARTH) was 1,169 The SARTH is for those who are likely to be eligible for social housing.

A total of 47 Disabled Facilities Grants were delivered (April – September 2018), enabling people to better maintain their independence and continue to live safely in their own homes.

Programme Progress: Good

Projects that are currently being scoped out include an additional supply of private sector homes, and also supporting young people to access suitable and affordable homes.

There are two live projects for the provision of Extra Care Housing:

- Denbigh Extra Care Housing Project intends to develop a supported housing village of 71 units, catering for older people and adults with complex disabilities by 2020. This project remained 'on target', during the period
- The extra 30 units in the Ruthin Extra Care Housing, Phase 2 has been 'experiencing obstacles' due to timescales and milestones being estimates and there has been slippage in terms of time. The delivery confidence, however, remains reasonably high and regular meetings continue to be held.

The project 'Bringing 500 empty properties back into use' has now set up a Project Team who will be developing a business case to be presented to the Young People & Housing Board in autumn 2018. The approach will be delivered through developing an Empty Homes Delivery Plan, to include actions such as:

- Negotiating purchases, enforcement action, compulsory purchase order (CPO) and enforced sale to take a proactive approach to address the most problematic empty homes.
- Developing a publicity action plan to raise awareness of empty homes and publicise success stories whenever possible
- Reviewing the advice pack for landlords and owners

45 of the 260 additional affordable homes we aim to bring forward have been delivered by working with RSLs and the private sector. Currently seven schemes are fully or partially funded through the Social Housing Grant Programme Delivery Plan and work has started on site. These schemes will provide 132 homes in the next three years. A further 147 units are part of schemes that are already approved, currently being drawn up, or that will be achieved through planning obligation requirements on several larger developments.

Work has begun on the 170 council homes through renovation of the former HMO at 40 Brighton Road in Rhyl and demolition of the former Pennant Flats in Denbigh. Planning applications were also submitted for the developments at The Dell in Prestatyn and the site of the former Pennant Flats in Denbigh.

Connected Communities: Communities are connected and have access to goods and services locally, online and through good transport links



Denbighshire understands that access to goods and services is key to maintaining people's independence, however, depending on where you live, this is not always easy. During the course of this new Corporate Plan, Denbighshire will make it a priority to ensure that communities throughout the county are connected and have access to the goods and services they need.

Performance Status: Acceptable

Overall our performance is 'acceptable'.

As at May 2018, the percentage of 4G coverage on A and B roads in Denbighshire had improved from 33.65% to 43.08%; the same as the Wales average (43%). Notwithstanding this improvement, performance is still considered to be "Red: Priority for Improvement". (Please note Ofcom has restated UK and constituent nations' coverage figures provided previously to include corrections to Vodafone's 4G data. A more complete restatement of historic mobile coverage levels will be provided in Ofcom's annual 2018 Connected Nations report, which will be published at the end of 2018.)

Our response to the percentage of damaged roads and pavements made safe within target time slightly increased to an overall 98.11%, between July and September 2018. Of the 265 total for the period, 260 were made safe within timescale.

Programme Progress: Good

A Business Case was presented to the Board in September for the Project to 'make superfast broadband and mobile networks available to everyone'. This project supports the Connected Communities priority and is about identifying and supporting where possible and practical the development of our infrastructure to achieve county-wide superfast broadband and mobile networks, including 4G and 5G. The project will be made up of a number of workstreams that address different elements of the issues present within this context.

The Digital Access Points project has been rejected and has been closed. The project was scrutinised by our Digital Futures Board who agreed there was low confidence in the project's ability to deliver lasting change (i.e. better infrastructure and less digital exclusion). This demonstrates our commitment to test all projects using robust project and programme methodology to ensure we invest in projects that promise clear and deliverable benefits and value for money. A closure report was submitted to the Communities and Environment Programme Board in September 2018.

A business case for the proposed project to "Improve infrastructure to make it easier to stage events" will be submitted for approval to the Programme Board in October 2018. Further work took place over the summer to define the scope of the project. The project, if approved, will need to involve partners and communities to ensure the right community-based event infrastructure investments are made in the right places.

Over the coming months further collaborative work with internal and external partners will be undertaken, and multi-agency groups will be taking forward Travel and Digital Exclusion projects. Workshops took place in September 2018 to agree the scope.

The business case for the proposed project to "Ensure Council information and services will be accessible online where possible" (which is likely to aim to increase online transactions, as discussed above) will be submitted to the Communities and Environment Programme Board in January 2019.

Resilient Communities: The council works with people and communities to build independence and resilience



In Denbighshire we aim to promote people's health and well-being and encourage them to remain as independent as possible. In order to do this, we need to work with everyone in the community, to ensure that there are strong support networks in place and ensure people have more involvement in decisions affecting their future well-being. At the same time, we will continue to make sure that people at risk of abuse or exploitation are safeguarded.

Performance Status: Priority for Improvement

Although a proportion of the indicators for this priority are either counts or results of the Residents' Survey 2018, there are some important indicators where there is much to achieve before performance will be deemed Acceptable. Therefore the status at present remains a 'Priority for Improvement'.

The average length of time adults (aged 65+) are supported in residential care homes slightly decreased in this period to a total of 1,026 days, but remains a 'priority for improvement'. We acknowledge that it is highly unlikely that we will be able to reach the 'acceptable' Welsh median level of no more than 800 days in the next three years.

The Dewis Cymru website was developed by Data Cymru on behalf of the 22 local authorities in Wales, with a view to being one key resource directory for well-being provision in Wales. To support this particular Corporate Priority for a resilient community, more work is required to ensure we have a consistent approach to providing access to information. A Group has been convened to look at working together to enhance Dewis Cymru and to use this as our focal point for providing information (outside of www.denbighshire.gov.uk). A Project Brief will be taken to the Corporate Plan Programme Board (Communities and Environment) in March 2019; the aim of this project will be to embed use of this resource throughout the Council and with our partners, to ensure it is adopted as the vehicle to publish information moving forward. From figures available from the British Red Cross we note there has been a reduction from 454 to 441 in the number of resources listed for Denbighshire on Dewis Cymru.

Domestic abuse is a community safety issue that has negative implications not just on its direct impact on victims but also (and particularly) affected children, often triggering issues of poverty and adverse childhood experiences that have repercussions into adulthood. There has been an increase from 348 to 408 recorded incidents in the figures compared to April–June 2018. There was an annual increase of 52% from the 268 incidents reported at the same time last year. This is largely attributed to a recent national focus on crime-recording integrity, which has led to changes in the recording of victim-based crime. Previously, if police attended an incident it would only be recorded as one incident, even if multiple offences may have taken place. Now, multiple offences can be attributed to one incident, if relevant. As a result, reports of Domestic Crime being identified in Conwy and Denbighshire (and regionally) continue to increase. We can report that the number of repeat offenders of domestic abuse has fallen in both Denbighshire and Conwy (repeat offenders are people who have committed a domestic abuse offence on three or more occasions in 12 months).

It's important to note that many of the projects under this priority put in place preventative measures that should have a positive effect on the trends of these indicators. However, they are influencing and enabling in their nature (rather than delivering tangible outputs), and we must be conscious that the assumptions we've made could pose a risk to our achieving our goals (e.g. we assume that if advice is made available online our residents and/or those supporting them will access and follow this advice). For these cases it will be important to follow-up post-project implementation to check the impact of our interventions.

Programme Progress: Good

The Community Planning & Development Resource Project is now completed and closed, with functions now considered as business as usual, and many community planning activities in progress throughout the county. A Community Resilience event is being arranged for County and Town & Community Councillors in late October to showcase the support available throughout the county.

Carers play a pivotal role in supporting vulnerable people to live at home. We have asked carers in Denbighshire to have their say on what support would help them and how support can be improved (survey closed end August 2018) and the findings from the survey will inform a cross-sector group who will now develop the business case for the Supporting Carers Project, which is due at the Communities & Environment board in autumn 2018.

A further cross-sector group will be brought together to develop the business case 'Acting to reduce Domestic Abuse in Denbighshire' within the context of the North Wales Strategy to tackle Violence Against Women, Domestic Abuse and Sexual Violence. The project purpose is to translate the North Wales Strategy into a workable, achievable local action plan for Denbighshire. A business case will be brought to the board in May 2019.

Environment: Attractive and protected, supporting well-being and economic prosperity



Denbighshire aims to ensure that the environment is both attractive and protected, but also supports community well-being and economic prosperity. To achieve this we will reduce our carbon impact and increase the use of renewables throughout the county. We also plan to increase the biodiversity value of the county by protecting vulnerable species and habitats for the benefit of both wildlife and people who live and visit Denbighshire. Alongside this, Denbighshire aims to raise the profile of the county as a place to hold outdoor events that capitalise on our unique environment.

Performance Status: Acceptable

Overall our performance is 'acceptable'.

2,200 native broadleaved trees will be planted from November 2018 through to February 2019. When choosing the mix consideration has to be given to its windswept coastal location and difficult ground conditions – a legacy of Glan Morfa being a former landfill site. Countryside Services have mitigated against these negative factors and have chosen a broad variety of trees that will provide colour, a nesting habitat, food source and which will completely transform what was previously a derelict landscape. Species include Oak, Silver Birch, Cherry, Hazel, Alder, Field Maple, Rowan, Hawthorn and three varieties of Willow. Children were encouraged to explore the great outdoors during a countryside event at Glan Morfa, Rhyl and celebrated the launch of the 'PLANT' scheme in September. The event 'Wild Rhyl' was organised by Rhyl Town Council and Denbighshire Countryside Services.

Time spent outdoors in nature is known to be beneficial to mental and physical health. A Biodiversity Officer has been appointed, whose role will be to ensure key staff (planning officers, etc.) are make informed decisions about biodiversity in Denbighshire, and to engage residents in activities and projects that will provide many opportunities for local residents to improve their wellbeing. Access to COFNOD - the Local Environmental Records Centre for North Wales data - is also important as it provides information on the location of protected species so that we can target our conservation work. This data will enable us to ensure that important sites, habitats, and

species are considered appropriately during project design and development. This information is also important in the local development plan and the assessment of planning applications.

Seasonal viewing structures and a visitor centre were opened in July at the UK's largest little tern colony on Gronant beach, which is managed by Denbighshire County Council. The structures are put up when the terns are nesting, offering the public closer views of the birds without disturbing them. The visitor centre offers shelter in bad weather along with reference material, images beamed live from nests and a space to learn more about the project. Gronant is the only little tern breeding colony in Wales and contributes more than 10% of the entire UK breeding population. The birds come to the UK every year from West Africa to breed in Gronant. This year a record 171 pairs of little tern raised a total of 192 young, and we increased our efforts to collect scientific information on the terns, and had three students from Bangor University collecting data for their final year dissertations.

With the exception of monitoring surveys, no works relating to sand lizards were undertaken in this period, as this is a sub optimal time of year to work in this habitat. The results of the surveys are still being collated, but the sand patches created earlier in the year are well established, and the dunes at Gronant represent increasingly suitable habitat for sand lizards. Both an adult male and an adult female were recorded on site in 2018 for the first time since 2014. There was evidence of potential breeding on site, with records of potential nesting tunnels recorded in the dunes.

Following the black grouse surveys undertaken at Llantysilio on April 20th the site was devastated by a fire that burnt for four weeks starting in July at the height of this summer's heatwave. Drone surveys carried out by Natural Resources Wales (NRW) have shown the extent of a wildfire. Mynydd Llantysilio is common land. It is part of the Berwyn and South Clwyd Mountains Special Area of Conservation (SAC) and the Clwydian Range Area of Outstanding Natural Beauty (AONB). Initial surveys reveal that 247 hectares (the size of about 247 rugby pitches) has been burnt and there is little vegetation left in the area. The mountain is a Site of Special Scientific Interest (SSSI) for its heather moorland habitats and upland breeding birds and is home to rare birds like the black grouse and the curlew. It also provides grazing areas for local farmers and is popular with walkers.

NRW worked with North Wales Fire and Rescue Service (NWFRS) and Denbighshire Countryside Services to cut back vegetation and create fire breaks to try to stop the fire spreading. It is anticipated that some heathland plants will grow back from roots that have survived the fire or from the seeds. However, the peatland areas are likely to take much longer to re-vegetate and some areas may not recover naturally.

During the autumn, NRW will work with partners to fully assess the damage and plan what needs to be done to try to restore the mountain to its former glory. NRW will also be working with the other organisations involved to carry out a review of their response. This considerable loss of habitat is expected to have a negative impact on black grouse numbers in Denbighshire, with breeding success for 2018 also expected to be reduced.

The adder population we monitor at Loggerheads is currently being surveyed. A small number of juvenile adders have been recorded this year, which is a good sign, but it will be several years until these are sufficiently developed to have young. For this reason the population remains very vulnerable. Work has begun to identify and create a new Roadside Nature Reserve and subsequent management plan at Boncyn Foel Bach, Hiraethog, to protect adders. This will be the first Roadside Nature Reserve in the county specifically set up to protect an animal rather than a plant community or species.

We have continued to progress with our Bee Friendly work. We have developed a project funded through our ESD grant to collect wildflower seeds from the verges. The seeds were sent to the woodland skills centre in Bodfari, who are germinating them at their facility, and will provide us with the plug plants that will be given to communities and community groups who wish to develop their own Bee Friendly site. This has the advantage of being able to offer wildflowers with a local provenance, rather than introducing wildflowers from further afield with a different genetic makeup. We are also due to purchase a herbicide-free weed control device which uses heat and an organic foam made from olive oil to kill plants. The foam is non-toxic and will enable the Council to reduce the amount of herbicides it uses to control unwanted growth of plants and non-native invasive weeds. This machine is the first of its kind in Wales, and will help us to comply with our 'Bee Friendly' obligations.

The economic benefit of tourism in Denbighshire is continuing to grow. The latest STEAM economic impact figures published in September 2018 show that in 2017 tourism brought £490.35million into the local economy, an increase of 2.3% on 2016, and of 70% since 2007. Last year tourism supported 6,231 jobs in Denbighshire, while 5.93m people visited the county - an increase of 25% since 2007 - for a total of 11.58m days. The number of visitors to the coast increased to 3.16m, as did the number of visitor days spent (6.92m) and the number of staying visitors (900,000). In total last year there were 1.5m staying visitors who contributed a total of £331.46m to the economy. The Council continues to support tourism via strong partnership working in North Wales to capitalise on the growing tourism market.

The Council also runs projects to upskill staff working in tourism-related businesses to improve the visitor experience, creates new tourism leaflets and promotional films to reach wider audiences, as well supporting key events and festivals such as Llangollen International Musical Eisteddfod.

The total number of Council homes in Denbighshire in 2017 was 3,385. During 2017/18 a total of 957 (28%) council surveyed properties were recorded as achieving an energy rating of C or above. This will be the baseline for the project, which aims to achieve 100% by the end of this corporate plan.

Programme Progress: Good

100% of all live projects are 'on target', these being:

- East Rhyl Coastal Defence Scheme
- PLANT Project : Urban Tree Planting
- Improving biodiversity in Denbighshire

The East Rhyl Coastal Defence Scheme continues to progress well and remains 'on target'. The Council, supported by the Welsh Government's Coastal Risk Management Programme, has drawn up plans to install rock armouring and increase the height of the sea wall along the promenade between Splash Point and the slipway adjacent to Rhyl Golf Club. Construction is expected to take 18 months and start during 2019, subject to planning permission, other necessary consents being granted and funding agreement. Residents will have the chance to view the plans and comment on them at drop-in sessions to be held in October and November 2018. The rock armouring is being designed to dissipate the energy from storm waves so the impact on the new wall will be substantially reduced and significantly decrease the risk of flooding over the next 100 years. The design life of the scheme also includes allowances for the impacts of climate change and sea level rise. The secondary protection from the inshore walls and flood gates - along with the storm water storage and release facilities at Rhyl Golf Club - will remain to provide another layer of protection for this piece of coastline.

Highlight Reports outlining the progress and plans for all the flooding defence activity and the progress of schemes and studies were presented to the Board in September 2018. We currently have nine schemes underway relating to Coastal and Flood Risk Management.

The Wales Audit Office (WAO) is currently auditing our approach to reducing the number of properties at risk of flooding in Denbighshire. The final report is anticipated early 2019, and it may give us some ideas for how we could further improve our approach to flood management.

The Reducing Carbon Emissions business case will be presented to the Board in October 2018. The business case to Improve Energy Efficiency in [existing and acquired] Council Housing is currently being developed and will be presented to the Board in January 2019. This closely links to the Housing priority, where the ambition is that any new build Council housing will achieve an energy efficiency rating of 'A'.

Young People: A place where younger people will want to live and work and have the skills to do so



We want Denbighshire to be a place where young people can and want to flourish. To do this there must be excellent education provision working alongside a strong employment offer for all, focusing on skills for work and skills for life. We also know that physical and emotional well-being from an early age is important, preventing problems occurring later in life. We want to make sure that we give young people the best start in life, and will work with our partners, schools and businesses to make this happen.

Performance Status: Priority for Improvement

Overall our performance remains as a 'Priority for Improvement'. As reported in the last performance report the following annual indicators remain as a priority for improvement:

- Attendance at secondary school.
- 4-5 year olds who are a healthy weight or underweight.
- Schools providing education through suitability and condition categories C & D.

The percentage increase in the salaries of young people enrolled in the 'Employment Bursary Project' is a new annual measure that has been added to this priority in order to measure the anticipated difference that the project will make for young people. The bursary project seeks to create opportunities for younger people in Denbighshire by enabling employed young people to undertake training / development and access mentoring that will enable them to progress within their current workplace or seek promotion elsewhere. Baseline and thresholds are in the process of being established and will be in place for the project launch in November 2018.

Programme Progress: Good

The Ready for Work project's initiatives are progressing well. Further work has been done on the preparation for the three careers events that are to be held in November. Invitations have been sent to businesses and organisations that expressed an interest.

In September, students from Ysgol Carreg Emlyn and Ysgol Llanfair Dyffryn Clwyd took part in panel-signing ceremonies as work on both schools progresses. They had the chance to sign panels that make up the structure for their new school buildings.

A new bilingual church school, in partnership with the Diocese of St Asaph, is being built in Llanfair while in Clocaenog a new single site school for Ysgol Carreg Emlyn is being built. Both schools are being funded through the Welsh Government's 21st Century Schools programme, in partnership with investment from Denbighshire County Council and are both expected to be open by the summer of next year.

Work on a £23m Catholic school in Rhyl is also progressing on schedule. A beam-signing ceremony was held with pupils and staff from Ysgol Mair primary school and Blessed Edward Jones Catholic High School. The beams will form part of the structure of the new building, which is set to open in autumn 2019.

A Highlight Report will be presented to the Board in October on the 'live projects' in the 21st Century Schools Programme (Band A and B).

The Entrepreneur Space project brief, following approval, has moved into the Business Case stage and will be presented to the Board in December 2018, along with a paper on ways to address the gap in attainment between the end of primary school and secondary school.

The Support for Parents project brief, following approval, has also moved into the Business Case stage and is scheduled to be presented to the Board in February 2019.

Corporate Plan 2017-2022

Priority 1 - Housing: Everyone is supported to live in homes that meet their needs

General Information

Status	ACCEPTABLE
Rationale	It is recognised that there is a need to ensure housing is available to meet the needs of Denbighshire residents and that this is an important factor in retaining or attracting young people to live in the area. During the last Corporate Plan, we made a commitment to develop housing availability and we want to continue to expand on those successes over the course of this new Corporate Plan

Indicators

PPPAH001Annual	The additional supply of affordable housing, including social housing, provided during the year
CPBIM101i	% of residents reporting they felt satisfied with the availability of housing in their area (Residents Survey)
CPBIM102i	% of residents reporting they are satisfied with the standard of housing in their area (Residents Survey)
CPPPP103i	Number of additional homes provided in Denbighshire
CPFAH104i	The additional supply of Council Houses provided
CPCSS105i	Number of additional Extra Care Homes supported by DCC
CPCSS106i	Number of additional specialised homes supported by DCC (including DFGs and Major Adaptations)
CPPPP107i	Number of empty properties brought back into use (old definition)
CPFAH108i	Number of people on SARTH waiting list
CPBIM103i	Number of people supported into homes that meet their needs (Community Support Services Provision)
PPP121iAnnual	The number of private sector homes improved in standard and quality due to intervention from the Council

Activities

PR003628	Denbigh Extra Care Housing	14/03/16	30/10/20
PR004023	Ruthin Extra Care Housing (Phase 2)	14/02/17	14/02/22
PR004433	Additional Council Housing Developments	01/04/16	31/03/22
PR004447	Work with RSLs and the private sector to deliver additional affordable homes	01/04/17	31/03/22
PR004448	Bring 500 Empty Homes back into use	01/04/17	31/03/22

Priority 2 - Connected Communities: Communities are connected and have access to goods and services locally, online and through good transport links

General Information

Status	ACCEPTABLE
Description	Denbighshire understands that access to goods and services is key to maintaining people's independence. However, depending on where you live, this is not always easy. During the course of this new Corporate Plan Denbighshire will make it a priority to ensure that communities throughout the county are connected and have access to the goods and services they need.

Indicators

CPCCM209i	The percentage of transactions undertaken via the web, compared to the total number of transactions undertaken using all access channels
THS012	The percentage of principal (A) and non-principal (B) and (C) roads that are in overall poor condition
PAM020	The percentage of principle A roads that are in overall poor condition
PAM021	The percentage of non-principal/classified B roads that are in overall poor condition
PAM022	The percentage of non-principal/classified C roads that are in overall poor condition
CPCCM201i	% Superfast Coverage in Denbighshire (>30 Mbps)
CPCCM207i	The overall likelihood of digital exclusion in Denbighshire
CPCCM202i	% of premises with Broadband of 10 Mbps or below (USO)
CPCCM205i	% mobile 4G road signal (all operators)
CPCCM208i	Percentage of LSOAs in Denbighshire in the 10% most deprived in Wales in terms of Access to Services (WIMD)

Measures

CPQHESCAT1	Percentage of damaged roads and pavements made safe within target time (CAT1 - Category 1 defects dealt within timescale)
HESRCSi	6 monthly Road Condition Score for around 75% of the remaining network (some C roads and almost all unclassified roads)

Activities

PR004434	Digital Access Points	14/09/17	31/03/22
PR004436	Target those most likely to be digitally excluded so they have the skills and means to use digital services	01/01/18	
PR004444	Invest in roads and bridges to maintain a viable, sustainable infrastructure	01/04/18	31/03/22
PR004484	Make superfast broadband and mobile networks available to everyone	22/02/18	31/03/22
PR004487	Better enable people to travel to work, education and services	01/03/18	31/03/22
PR004632	Improve infrastructure to make it easier to stage events	01/04/18	31/03/22
PR004707	Ensure Council Information and Services are Accessible Online	24/04/18	31/12/21

Priority 3 - Resilient Communities: The council works with people and communities to build independence and resilience

General Information

Status	PRIORITY FOR IMPROVEMENT
Rationale	In Denbighshire we aim to promote people's health & well-being and encourage them to remain as independent as possible. In order to do this, we need to work with everyone in the community, to ensure that there are strong support networks in place and ensure people have more involvement in decisions affecting their future well-being. At the same time, we will continue to make sure that people at risk of abuse or exploitation are safeguarded.

Indicators

QCSS005m	The average length of time adults (aged 65 or over) are supported in residential care homes
AnnualCSS002m	The percentage of people reporting they have received the right information or advice when they needed it
AnnualCSS004m	The percentage of carers reporting they feel supported to continue in their caring role
AnnualCSS014m	The percentage of people reporting that they know who to contact about their care and support
CSSAGGR03	Number of assessments of need for support for carers undertaken during the year
CPBIM301i	The percentage of people who agree "my local area is a place where people will pull together to improve the local area"
CPCCM302i	The number of sessions on the Dewis Cymru Platform
CPBIM303i	The percentage of people who feel able to influence decisions affecting their local area
CPCCM304i	The percentage of projects that have considered the 10 National Principles of Engagement within their Well-being Impact Assessments
CPBIM305i	The number of recorded incidents of domestic abuse
CPBIM306i	The number of repeat offenders of domestic abuse

Activities

PR004413	Community Planning & Development Resource	16/11/17	31/03/19
PR004440	People are involved in shaping and improving services	03/04/18	31/03/22
PR004458	Supporting Carers in Denbighshire	01/04/18	31/03/22
PR004707	Ensure Council Information and Services are Accessible Online	24/04/18	31/12/21
PR004716	Act to reduce Domestic Abuse	01/07/18	31/03/20

Priority 4 - Environment: Attractive and protected, supporting well-being and economic prosperity

General Information

Status	ACCEPTABLE
Rationale	Denbighshire aims to ensure that the environment is both attractive and protected, but also supports community well-being and economic prosperity. To achieve this we will reduce our carbon impact and increase the use of renewables throughout the county. We also plan to increase the biodiversity value of the county by protecting vulnerable species and habitats for the benefit of both wildlife and people who live and visit Denbighshire. Alongside this, Denbighshire aims to raise the profile of the county as a place to hold outdoor events that capitalise on our unique environment.

Indicators

CPCCMSTEAMi	STEAM - Total Economic Impact of Tourism (£ million)
CPFAH401i	% of existing and acquired Council housing stock (1st April 2017 baseline) achieving an EPC (Energy) rating of C or above
CPFAH402i	% of all new build council housing achieving an EPC (Energy) rating of A
CPBIM403i	Percentage reduction - from a 31/03/17 baseline – in carbon emissions (tonnes) from Council assets
CPHES404i	No. of trees planted to increase canopy cover in Rhyl and Denbigh
CPHES406i	No. of properties with reduced risk of flooding (1,000s)
CPBIM407i	Please tell us how satisfied or dissatisfied you are with your local open spaces? Countryside, Beaches, Parks Resident Survey response Qs 3:

Activities

PR003864	East Rhyl Coastal Defence Scheme	01/01/14	31/12/20
PR004410	PLANT Project : Urban Tree Planting	02/01/18	02/01/22
PR004418	Improving biodiversity in Denbighshire	01/04/17	31/03/22
PR004701	Reducing carbon emissions from council assets	02/04/18	31/03/22
PR004727	Improving Energy Efficiency in Council Houses	01/04/17	31/03/22

Priority 5 - Young People: A place where younger people will want to live and work and have the skills to do so

General Information

Status	PRIORITY FOR IMPROVEMENT
Rationale	We want Denbighshire to be a place where young people can and want to flourish. To do this there must be excellent education provision working alongside a strong employment offer for all. We will work with our partners, schools and businesses to make this happen.

Indicators

PAM007	Percentage of pupil attendance in primary schools
PAM008	Percentage of pupil attendance in secondary schools
QECA4.6i	% of the population aged 18 to 24 claiming JSA
CPBIM504i	The percentage of children aged 4-5 years who are a healthy weight or underweight
CPECS501i	The percentage of Yr11 pupils who achieved KS4 Welsh Baccalaureate Skills Challenge Certificate (Level 2)
CPECS503i	The percentage of pupils (using Pupil Attitudes to Self and School - PASS) who respond positively against pupils' feelings about school
CPECS504i	The number of pupils involved with businesses on the Business Register
CPECS505i	The number of pupils benefiting from the Public Service Mentoring Scheme
CPBIM503i	The number of young volunteers (0-25) - recorded through Kinetic
CPEDU003/PAM006	The percentage of children achieving 5 GCSEs A*-C (Level 2, Key Stage 4), including English or Welsh (1st language) and Maths, by the end of secondary school, against the percentage that achieved the expected standard at the end of primary school (Level 4, Key Stage 2)
RSQPPP2018	The percentage of residents that are satisfied that there are job opportunities for young people at the start of their career
RSQECS2018	The percentage of residents that are satisfied that there are opportunities for young people to develop their skills
RSQBIM2018	The percentage of residents that are satisfied that there are leisure opportunities that appeal to young people

Measures

CPECS502m	The number of schools providing education through suitability and condition categories C & D
CPPPP501m	The percentage increase in the salaries of young people enrolled in the Employment Bursary Project

Activities

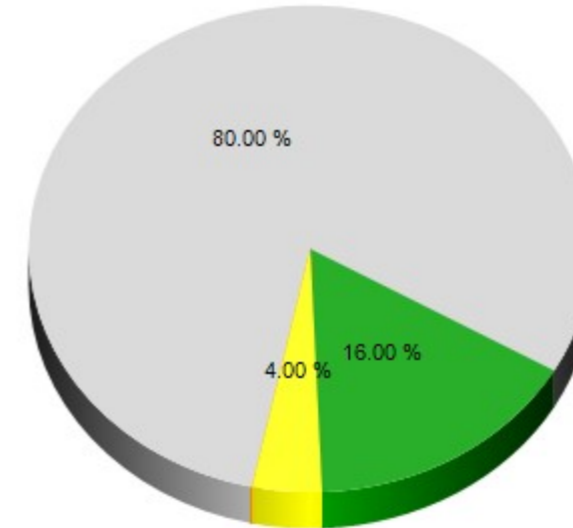
ECA	TechZone / ParthDechnoleg: Growth Sector Move-on Accommodation	02/09/18	31/03/20
ECA	Young Person Employment Bursary	01/10/18	31/03/22
ECA 2.3b	PROCUREMENT: Local Supplier Development	01/06/15	31/03/20
ECA 3.2a	New Growth Sectors / St. Asaph Business Park Development	01/01/15	31/03/19
ECA 4.1b,4.2a-c,4.3a	Ready for Work	01/09/17	31/03/20
ECA 4.2c	The Denbighshire Working Start Scheme	01/09/17	01/04/22
ECA 4.3a/4.4	Develop technology based shared entrepreneur space, Rhyl	16/10/18	31/03/22
MOD.ED	Modernising Education		
PR004431	Monitoring and supporting positive pupil attitudes to self and school/well-being	03/07/17	31/08/21
PR004438	Supporting Parents in Denbighshire	01/04/18	31/03/22
PR004589	Develop closer working practices to remove barriers for children and young people to successfully engage in learning, training or employment		

Programme Dashboard

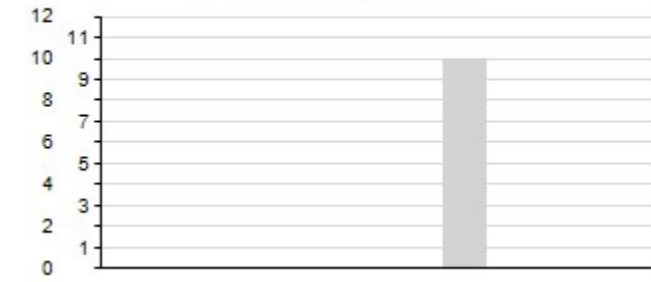
Corporate Priority: Communities and Environment

Total Number of Projects	26				
	Forecasted	Actual	Variance		
Total Investment In Projects	£295,602	£641	£294,961		
	On Target	At Risk	Experiencing Obstacles	Off Target	None
Project Status	4	0	1	0	20
Cost Status	5	0	0	0	21
Milestone Status	4	0	1	0	21
Risk Status	3	0	2	0	21
Cashable Benefit Status	1	0	1	0	24
Non Cashable Benefit Status	3	0	1	0	22
	Project Brief	Business Case	Projects	Closed	
Projects in Gateway	10	7	6	2	
	2018	2019	2020	2021	
Projects Due To End	0	1	1	2	

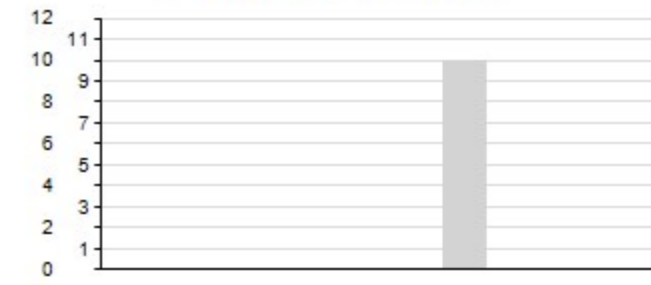
Corporate Priority: Communities and Environment Project Status



Project Cost Status



Project Milestone Status



Corporate Priority: Communities and Environment Project Status

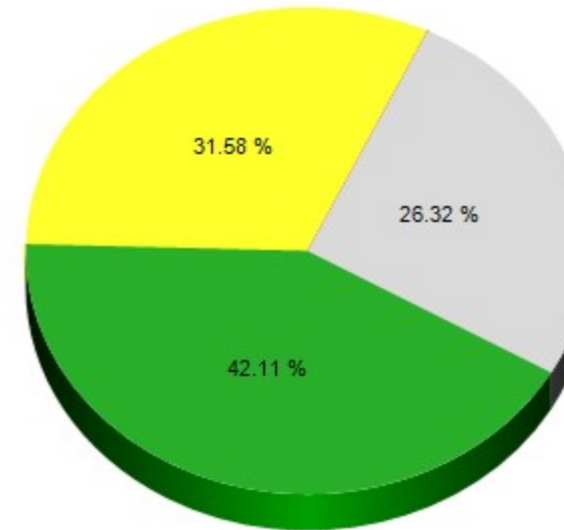
Corporate Priority: Communities and Environment - High Level Project Status as at 19/10/2018														
Project Code	Project Name	Project Manager(s)	Project Executive(s)	Project Status	Current Gateway Stage	Project Start Date	Total Forecasted Cost (£000's)	Total Actual Cost (£000's)	End Date	Cost Status	Milestone Status	Risk Status	Cashable Benefit Status	NonCashable Benefit Status
PR003864	East Rhyl Coastal Defence Scheme	Wayne Hope	Tony Ward	On Target	Projects	01/01/14			31/12/20	On Target	On Target	On Target	None	On Target
PR004410	PLANT Project : Urban Tree Planting	Huw Rees	Tony Ward	On Target	Projects	02/01/18	£219		02/01/22	On Target	On Target	Experiencing Obstacles	None	On Target
PR004413	Community Planning & Development Resource	Amy Selby	Alan Smith	Completed	Closed	16/11/17			31/03/19	None	None	None	None	None
PR004418	Improving biodiversity in Denbighshire	Huw Rees	Tony Ward	On Target	Projects	01/04/17	£158		31/03/22	On Target	On Target	On Target	On Target	On Target
PR004422	Barkby Beach to Point of Ayr Coastal Risk Management Strategy	Wayne Hope	Tony Ward	None	Project Brief		£50			None	None	None	None	None
PR004424	Glascoed Road, St Asaph Flood Risk Management Scheme	Wayne Hope	Tony Ward	None	Project Brief		£550			None	None	None	None	None
PR004425	Dyserth Flood Risk Management Scheme	Wayne Hope	Tony Ward	None	Project Brief					None	None	None	None	None
PR004426	Llanbedr DC Flood Risk Management Scheme	Wayne Hope	Tony Ward	None	Project Brief		£2,670			None	None	None	None	None
PR004427	Heol Esgob, St Asaph Flood Risk Management Scheme	Wayne Hope	Tony Ward	None	Project Brief					None	None	None	None	None
PR004428	Ffordd Derwen, Rhyl Drainage Study	Wayne Hope	Tony Ward	None	Project Brief		£25			None	None	None	None	None
PR004429	Rhyl Central Coastal Defence Improvement Scheme	Wayne Hope	Tony Ward	None	Project Brief					None	None	None	None	None
PR004430	Prestatyn Central Coastal Defence Improvement Scheme	Wayne Hope	Tony Ward	None	Project Brief					None	None	None	None	None

PR004434	Digital Access Points			None	Closed	14/09/17	£140		31/03/22	None	None	None	None	None
PR004436	Target those most likely to be digitally excluded so they have the skills and means to use digital services			None	Business Cases	01/01/18				None	None	None	None	None
PR004440	People are involved in shaping and improving services	Sian Owen	Liz Grieve	None	Business Cases	03/04/18	£172		31/03/22	None	None	None	None	None
PR004444	Invest in roads and bridges to maintain a viable, sustainable infrastructure	Tim Towers, Garry W Davies	Tony Ward	Experiencing Obstacles	Projects	01/04/18			31/03/22	On Target	On Target	Experiencing Obstacles	Experiencing Obstacles	Experiencing Obstacles
PR004458	Supporting Carers in Denbighshire	Carys Williams, James Wood	Phil Gilroy, Karen Evans	None	Business Cases	01/04/18	£483	£483	31/03/22	None	None	None	None	None
PR004484	Make superfast broadband and mobile networks available to everyone		Alan Smith	None	Projects	22/02/18	£210		31/03/22	None	None	None	None	None
PR004487	Better enable people to travel to work, education and services	Mike Jones		None	Business Cases	01/03/18			31/03/22	None	None	None	None	None
PR004632	Improve infrastructure to make it easier to stage events		Jamie Groves	None	Business Cases	01/04/18	£420		31/03/22	None	None	None	None	None
PR004701	Reducing carbon emissions from council assets	Tom Booty	Tony Ward	None	Stage Review (Business Case)	02/04/18	£590	£	31/03/22	None	None	None	None	None
PR004707	Ensure Council Information and Services are Accessible Online	Carol Dale	Liz Grieve	None	Business Cases	24/04/18	£290,023		31/12/21	None	None	None	None	None
PR004716	Act to reduce Domestic Abuse	Catrin Roberts	Gary Williams	None	Project Brief	01/07/18	£15		31/03/23	None	None	None	None	None
PR004727	Improving Energy Efficiency in Council Houses	David Lorey	Jamie Groves	None	Business Cases	01/04/17			31/03/22	None	None	None	None	None
PR004793	Community Resource Teams	Ann Lloyd, David Soley		On Target	Projects	01/04/18	£35		31/03/21	On Target	Experiencing Obstacles	On Target	None	None
PR004806	Provide easily accessible information that supports people's independence and resilience			None	Project Brief	03/09/18			31/07/22	None	None	None	None	None
							Totals	£295,602	£641					

Programme Dashboard Corporate Priority: Young People & Housing

Total Number of Projects	19				
	Forecasted	Actual	Variance		
Total Investment In Projects	£111,798	£14,114	£97,685		
	On Target	At Risk	Experiencing Obstacles	Off Target	None
Project Status	8	0	6	0	5
Cost Status	8	0	5	0	6
Milestone Status	10	0	4	0	5
Risk Status	6	1	7	0	5
Cashable Benefit Status	3	0	6	0	10
Non Cashable Benefit Status	8	0	5	0	6
	Project Brief	Business Case	Projects	Closed	
Projects in Gateway	1	2	15	0	
	2018	2019	2020	2021	
Projects Due To End	0	5	4	1	

Corporate Priority: Young People & Housing Project Status



Project Cost Status



Project Milestone Status



Corporate Priority: Young People & Housing Project Status

Corporate Priority: Young People & Housing - High Level Project Status as at 19/10/2018														
Project Code	Project Name	Project Manager(s)	Project Executive(s)	Project Status	Current Gateway Stage	Project Start Date	Total Forecasted Cost (£000's)	Total Actual Cost (£000's)	End Date	Cost Status	Milestone Status	Risk Status	Cashable Benefit Status	NonCashable Benefit Status
PR000319	Ruthin Town: Glasdir Development-Relocation of Ysgol Pen Barras and Rhos Street School	Carwyn Edwards	Nicola Stubbins	On Target	Projects	21/04/14	£11,223	£10,926	30/04/19	Experiencing Obstacles	On Target	Experiencing Obstacles	Experiencing Obstacles	None
PR000330	Ruthin Area Review: New Area School for Ysgol Carreg Emlyn	Carwyn Edwards, Joe Griffiths	Nicola Stubbins	Experiencing Obstacles	Projects	01/01/14	£4,765	£641	30/09/19	Experiencing Obstacles	Experiencing Obstacles	At Risk	Experiencing Obstacles	Experiencing Obstacles
ECA 2.3b	PROCUREMENT: Local Supplier Development	Arwel Staples	Helen Makin	On Target	Projects	01/06/15			31/03/20	None	On Target	On Target	None	On Target
PR003628	Denbigh Extra Care Housing	Katie Newe, Holly Evans	Phil Gilroy	On Target	Projects	14/03/16	£750	£750	30/10/20	On Target	On Target	On Target	On Target	On Target
ECA 4.1b,4.2a-c,4.3a	Ready for Work	Sian Price	Karen Evans	On Target	Projects	01/09/17	£144	£40	31/03/20	On Target	On Target	Experiencing Obstacles	None	Experiencing Obstacles
PR004006	New build 3-16 Catholic school in Rhyl	Lisa Walchester	Karen Evans	Experiencing Obstacles	Projects	08/12/16	£23,737	£1,492	31/12/19	On Target	Experiencing Obstacles	Experiencing Obstacles	Experiencing Obstacles	On Target
PR004007	Ruthin Review - New School for Llanfair DC	Joe Griffiths, Isobel Bourke-Richardson	Karen Evans	Experiencing Obstacles	Projects	05/12/16	£2,390	£180	30/11/19	On Target	On Target	Experiencing Obstacles	Experiencing Obstacles	Experiencing Obstacles
PR004023	Ruthin Extra Care Housing (Phase 2)	Katie Newe, Holly Evans	Phil Gilroy	On Target	Projects	14/02/17	£10,000		14/02/22	Experiencing Obstacles	On Target	On Target	On Target	On Target
ECA 4.2c	The Denbighshire Working Start Scheme		Liz Grieve	Experiencing Obstacles	Projects	01/09/17	£826		01/04/22	None	None	None	None	None
ECA	TechZone / ParthDechnoleg: Growth Sector Move-on Accommodation	Robin Evans, James Evans	Emlyn Jones	Experiencing Obstacles	Projects	02/09/18	£2,403		31/03/20	Experiencing Obstacles	On Target	Experiencing Obstacles	Experiencing Obstacles	Experiencing Obstacles

ECA 4.3a/4.4	Develop technology based shared entrepreneur space, Rhyl	Mike Horrocks	Emlyn Jones	None	Business Cases	16/10/18	£176		31/03/22	None	None	None	None	None	
PR004431	Monitoring and supporting positive pupil attitudes to self and school/well-being	Paula Roberts	Karen Evans	None	Projects	03/07/17	£85	£85	31/08/21	None	None	None	None	None	
PR004433	Additional Council Housing Developments	Mark Dixon	Jamie Groves	On Target	Projects	01/04/16	£25,176		31/03/22	On Target	On Target	On Target	On Target	On Target	
PR004438	Supporting Parents in Denbighshire	James Wood, Jan Jukes-Hughes		None	Business Cases	01/04/18	£30,000		31/03/22	None	None	None	None	None	
PR004447	Work with RSLs and the private sector to deliver additional affordable homes	Angela Loftus	Emlyn Jones	On Target	Projects	01/04/17			31/03/22	On Target	On Target	On Target	None	On Target	
PR004448	Bring 500 Empty Homes back into use	Gareth Roberts	Emlyn Jones	None	Stage Review (Business Case)	01/04/17	£30	£	31/03/22	On Target	Experiencing Obstacles	Experiencing Obstacles	None	On Target	
PR004558	Transition to the new 3-16 Catholic school in Rhyl	Lisa Walchester	Karen Evans	Experiencing Obstacles	Projects	01/11/17			31/12/19	Experiencing Obstacles	Experiencing Obstacles	Experiencing Obstacles	Experiencing Obstacles	Experiencing Obstacles	
PR004589	Develop closer working practices to remove barriers for children and young people to successfully engage in learning, training or employment	Julian Molloy	Karen Evans	None	Project Brief					None	None	None	None	None	
ECA	Young Person Employment Bursary	Carolyn Roberts	Emlyn Jones	On Target	Projects	01/10/18	£95		31/03/22	On Target	On Target	On Target	None	On Target	
Totals							£111,798	£14,114							

Report To: Cabinet

Date of Meeting: 20th November 2018

Lead Member / Officer: Cllr Julian Thompson-Hill / Richard Weigh, Head of Finance

Report Author: Steve Gadd, Chief Accountant

Title: **Finance Report (October - 2018/19)**

1. What is the report about?

The report gives details of the council's revenue budget and savings as agreed for 2018/19. The report also provides a summary update of the Capital Plan as well as the Housing Revenue Account and Housing Capital Plan.

2. What is the reason for making this report?

The purpose of the report is to provide an update on the council's current financial position and confirm the agreed service budgets for 2018/19.

3. What are the Recommendations?

It is recommended that Cabinet Members note the budgets set for 2018/19 and progress against the agreed strategy.

4. Report details

The report provides a summary of the council's revenue budget for 2018/19 detailed in **Appendix 1**. The council's net revenue budget is £194.418m (£189.252m in 17/18). The position on service and corporate budgets is a forecast overspend of £1.292m (overspend of £1.164m in last report). Narrative around the current risks and assumptions underlying this assessment are outlined in Section 6.

The 2018/19 budget required savings and efficiencies of £4.6m to be identified and agreed. The table below gives a break-down of how the savings target was achieved. It can be confirmed that the £2m due to changes in the Minimum Revenue Provision and the £1m from wider corporate savings have both already been achieved. Service efficiencies of £1.2m and savings of £0.4m were agreed as part of the budget. As the efficiencies form part of 'business as usual' for services it is assumed these will all be delivered. Any exceptions will be reported to Cabinet if required. The service savings will be monitored closely over the coming months and progress reported to Cabinet.

Savings/Efficiencies Agreed for 2018/19	£000	%age
Changes to Minimum Revenue Provision	2,000	43%
Corporate Savings identified in 2017/18	1,000	22%
Service Efficiencies (see Appendix 2)	1,200	26%
Service Savings (see Appendix 2)	411	9%
Grand Total	4,611	100%

5. How does the decision contribute to the Corporate Priorities?

Effective management of the council's revenue and capital budgets and delivery of the agreed budget strategy underpins activity in all areas, including corporate priorities.

6. What will it cost and how will it affect other services?

Significant service narratives explaining variances and risks are shown in the following paragraphs.

Customers, Communications and Marketing is currently projected to overspend by £40k (£40k reported last month). The pressure is largely due to higher than anticipated staff costs relating to maternity cover.

Highways and Environment is currently projected to overspend by £784k (£728k reported last month). The following should be noted:

- **Major Projects** – Following a presentation and discussion of the issues at the Reshaping the Council Board it was proposed that an in-year budget allocation of £140k is released from centrally held contingencies in order to resolve this historic pressure on an ongoing basis.
- **School Transport** – additional funds have now been allocated to fund the full impact of the revised transport policy relating to hazardous routes which was agreed last year. Although it was hoped that this would be sufficient to deliver the service the following pressures have also been identified:
 - Changes to the policy relating to housing Denbighshire children in the Denbighshire special schools has resulted in an increase in special transport costs. These costs are especially high as they involve taxis and escorts. The overall impact of this change in approach which is not within the control of the Highways and Environment Service has led to an increase in costs of approximately £300k.
 - September is always a time when a number of new contracts come into force as exact numbers of school pupils are known. The overall increase in contracts amounts to £293k which largely relates to an increase in the overall number of pupils and contractors passing on inflationary pressure to the council.

The new ongoing pressures identified in 2018/19 (amounting to £593k) are currently being discussed as part of the Medium Term Financial Plan for 2019/20 and beyond.

- **Streetscene** – The service has identified a statutory requirement to remedy an issue with 'Legacy Tips'. The overall one-off cost of this is estimated to be in excess of £200k. Further pressures within the service relate to additional time worked by staff to order to address issues raised by the public / Members (eg additional bin emptying in Rhyl during the hot summer months). The movement from last month relate to this area due to an increase in agency costs in addition to existing staff working on these issues, which had not been included in last month's projections.
- **Waste** – A number of pressures are effecting the Waste service and the issues have been raised at the Budget Board. The majority of the pressure relates to new contract fees for the co-mingled waste contract. The pressure in 2018/19 will be funded from the Waste Reserve and a budget pressure of £850k has been included in the Medium Term Financial Plan for 2019/20.

Education and Children's Service is currently projected to overspend by £1.638m (£1.566m reported in October). The main reasons for the increase of £0.072m relate to 2 new independent fostering placements costing £41K and an increase in adoption fees of £31K due to an additional adoption placement through an external agency.

Children's Services continues to be an area of high risk due to the volatility in case numbers and inflationary pressures on placement costs. Each individual placement can be extremely expensive so any increase in numbers can have a large effect on the budget. The projected outturn includes all current out of county predicted placements to realistic timeframes. Education Out of County placements and recoupment income is less than budgeted due to the decrease in the numbers of pupils from other Local Authorities attending the Council's special school provision. Both pressures were part funded last year through the planned use of specific reserves and were considered as part of the 18/19 budget process and a funding pressure of £750k was agreed at Council on the 30th January. The reported overspend includes this budget contribution and it is

recognised that further work is required to assess the financial implications of these pressures on the Medium Term Financial Plan for 2019/20 and beyond.

Facilities Assets and Housing is still projected to overspend by £89k largely due to an increase in the projected set up costs relating to the SC2 project. The total pressure of £277k has been mitigated by the service through the proposed re-focusing of £138k carried forward from 17/18 and the allocation of £54k from the income received from the Alliance Leisure Procurement Framework Agreement. There remains the option to capitalise some of the expenditure if further in year contributions cannot be identified.

Community Support Services is projected to break-even following an additional budget of £750k being allocated for 2018/19 and the planned use of reserves (amounting to a further £750k contribution in 2018/19). Overspends within the Mental Health Service and In-House Provider Services remain areas of greatest pressure. The Medium Term Financial Plan includes an assumed budget requirement of an additional £500k per year although further work is ongoing to assess the full financial implications and the identification of actions to help mitigate the effect of these pressures.

Schools - The position with School Balances will continue to be carefully monitored and reported to Members on a monthly basis. Not only are Education Finance working closely with schools to help develop robust plans, but chief and senior officers in Education and Finance meet regularly to review those plans and take remedial action if necessary. The budget agreed by Council for 2018/19 included a total additional investment in schools delegated budgets of £1.8m. The level of school balances carried forward into 2018/19 is a net deficit balance of £0.343m, which was an improvement of £0.713m on the balances brought forward from 2016/17. At the end of October the projection for school balances is a net deficit balance of £1.065m, which is an increase in the projected deficit of £0.722m on the balances brought forward from 2017/18. The non-delegated budget is currently projected to underspend by £9k due to minor underspends.

The Housing Revenue Account (HRA). The latest revenue position assumes a decrease in balances at year end of £796k which is £166k more than the budgeted decrease of £630k. HRA balances are therefore forecast to be £1.406m at the end of the year. The Capital budget of £10.2m is allocated between planned improvements to existing housings stock (£6m) and new build developments (£4m).

Corporate – It is currently estimated that corporate contingencies amounting to £1.2m will be available to be released to help fund the service overspends (£1.2m projected last month). The following items have been approved to be released in year in order to help fund the exceptional in year service pressures:

- The anticipated rise in Council Tax Reduction Scheme claimants has been less than predicted which means that £350k can be released.
- £150k had been set aside for increases in National Non-Domestic Rates (based on inflationary increases). However an ongoing exercise to review and challenge valuations means that this contingency is no longer required.
- £200k relates to a reduction in insurance costs following a re-tendering exercise.

Treasury Management – At the end of October, the council's borrowing totalled £215.551m at an average rate of 4.34%. Investment balances were £11.2m at an average rate of 0.51%.

A summary of the council's **Capital Plan** is enclosed as **Appendix 2**. The approved capital plan is £55.5m with expenditure to date of £21.7m. **Appendix 3** provides an update on the major projects included in the overall Capital Plan.

7. What are the main conclusions of the Well-being Impact Assessment?

Well-being Impact Assessments for the savings included in Appendix 2 and the Council Tax rise was presented to Council on 30 January. An assessment for the MRP policy change was included in the report to Council in September 2017.

8. What consultations have been carried out with Scrutiny and others?

In addition to regular reports to the Corporate Governance Committee, the budget process has been considered by CET, SLT, Cabinet Briefing and Council Briefing meetings. There were regular budget workshops held with elected members to examine service budgets and consider the budget proposals. All members of staff were kept informed about the budget setting process and affected staff have been or will be fully consulted, in accordance with the council's HR policies and procedures. Trade Unions have been consulted through Local Joint Consultative Committee.

9. Chief Finance Officer Statement

It is important that services continue to manage budgets prudently and that any in-year surpluses are considered in the context of the medium-term financial position, particularly given the scale of budget reductions required over the coming two or three years.

Specific pressures remain evident in social care budgets (both Adults' and Children's) despite additional investment of £1.5m in total for 2018/19. A similar situation is now evident in relating to School Transport despite additional investment of £0.6m in 17/18 and 18/19. The position for all these service areas will be monitored carefully and further considered as part of the budget process for 2019/20.

School balances will continue to be kept under close review. Not only are Education Finance working closely with schools to help develop robust plans, but chief and senior officers in Education and Finance meet regularly to review those plans and take remedial action if necessary.

Despite the release of some corporate contingencies the Council's overall overspend remains an area of concern. There may be additional corporate items which will further help the position such as an increase in Council Tax yield due to a number of initiatives to improve collection rates. However it is likely that a significant in year overspend will need to be funded from General Balances (which would need to be replaced next financial year) unless in year cost saving initiatives can help bring the overspend on services down.

10. What risks are there and is there anything we can do to reduce them?

This remains a challenging financial period and failure to deliver the agreed budget strategy will put further pressure on services in the current and future financial years. Effective budget monitoring and control will help ensure that the financial strategy is achieved.

11. Power to make the Decision

Local authorities are required under Section 151 of the Local Government Act 1972 to make arrangements for the proper administration of their financial affairs.

Appendix 1

DENBIGHSHIRE COUNTY COUNCIL REVENUE BUDGET 2018/19

Oct-18	Net Budget	Budget 2018/19			Projected Outturn							Variance
	2017/18 (Restated)	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Net	Previous Report
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	£'000
Customers, Communications and Marketing	2,971	3,495	-668	2,827	3,611	-744	2,867	116	-76	40	1.41%	40
Education and Children's Service	12,955	27,646	-13,436	14,210	26,988	-11,140	15,848	-658	2,296	1,638	11.53%	1,566
Business Improvement and Modernisation	4,613	5,337	-806	4,531	5,373	-842	4,531	36	-36	0	0.00%	0
Legal, HR and Democratic Services	2,623	3,964	-1,328	2,636	4,083	-1,506	2,577	119	-178	-59	-2.24%	-59
Facilities, Assets and Housing	6,931	24,277	-16,294	7,983	24,213	-16,141	8,072	-64	153	89	1.11%	89
Finance	2,914	5,353	-2,187	3,166	5,758	-2,592	3,166	405	-405	0	0.00%	0
Highways and Environmental Services	17,514	31,579	-12,601	18,978	32,407	-12,645	19,762	828	-44	784	4.13%	728
Planning and Public Protection	3,001	5,965	-2,996	2,969	5,873	-2,904	2,969	-92	92	0	0.00%	0
Community Support Services	32,356	51,879	-16,849	35,030	53,602	-18,572	35,030	1,723	-1,723	0	0.00%	0
Total Services	85,878	159,495	-67,165	92,330	161,908	-67,086	94,822	2,413	79	2,492	2.70%	2,364
Corporate	18,942	54,520	-36,524	17,996	53,320	-36,524	16,796	-1,200	0	-1,200	-6.67%	-1,200
Precepts & Levies	4,525	4,569	0	4,569	4,569	0	4,569	0	0	0	0.00%	0
Capital Financing	12,965	11,361	0	11,361	11,361	0	11,361	0	0	0	0.00%	0
Total Corporate	36,432	70,450	-36,524	33,926	69,250	-36,524	32,726	-1,200	0	-1,200	-3.54%	-1,200
Council Services & Corporate Budget	122,310	229,945	-103,689	126,256	231,158	-103,610	127,548	1,213	79	1,292	1.02%	1,164
Schools & Non-delegated School Budgets	66,942	76,079	-7,917	68,162	76,642	-7,767	68,875	563	150	713	1.05%	708
Total Council Budget	189,252	306,024	-111,606	194,418	307,800	-111,377	196,423	1,776	229	2,005	1.03%	1,872
Housing Revenue Account	315	16,309	-15,679	630	16,475	-15,679	796	166	0	166		164

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Denbighshire County Council - Capital Plan 2018/19 - 2021/22
Position to end October 2018

APPENDIX 2

Capital Expenditure

Total Estimated Payments - Other

Total Estimated Payments - Major Projects:

Housing Improvement Grants
 Rhyl, New 3-16 Catholic School
 Ysgol Llanfair, New School
 Ysgol Carreg Emlyn, New School
 Highways Maintenance
 East Rhyl Coastal Defence Scheme
 Rhyl Waterfront and Waterpark

Contingency

Total

Capital Financing

External Funding

Receipts and Reserves

Prudential Borrowing

Unallocated Funding

Total Capital Financing

2018/19 ORIGINAL ESTIMATE £000s	2018/19 LATEST ESTIMATE £000s	2019/20 LATEST ESTIMATE £000s	2020/21 LATEST ESTIMATE £000s	2021/22 LATEST ESTIMATE £000s
9,355	15,620	498	200	0
1,416	1,556			
	13,636	8,313	373	
	4,637	203		
	3,663	697		
3,070	4,222	500		
2,634	1,093	2,017		
10,721	10,577	530		
500	493	500	500	500
27,696	55,497	13,258	1,073	500
12,184	16,506	8,488	4,834	4,834
2,908	9,993	153		
12,604	28,998	8,951	573	0
0	0	(4,334)	(4,334)	(4,334)
27,696	55,497	13,258	1,073	500

Note: 2018-19 Original Estimate is the position as approved by Council on 20th February 2018

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Appendix 3 - Major Capital Projects Update - November 2018

Rhyl Harbour Development	
Total Budget	£10.639m
Expenditure to date	£10.579m
Estimated remaining spend in 2018/19	£ 0.060m
Future Years estimated spend	£ 0.000m
Funding	WG £2.545m; WEFO £5.899m; Sustrans £0.700m: RWE £155k; WREN/NRW £83k and DCC £1.257m
<p>Narrative:</p> <p>Now that the bridge has been operational for a few years, the maintenance schedule needs to be revised to ensure that the bridge is properly maintained for the longer term. The Corporate Executive Team (CET) have previously considered a report regarding the maintenance regime and agreed in-principle to amend the maintenance schedule, pending a decision about the long term funding.</p> <p>When the revised bridge maintenance contract has been agreed with Dawnus Construction Ltd, the final account for the bridge will be negotiated and this will complete the project. In the meanwhile the necessary maintenance is being undertaken to keep the bridge in working order. Additional costs were incurred during 2017/18 for both reactive maintenance and breakdowns. The new maintenance regime needs to be agreed and implemented so changes can be made and future breakdowns avoided.</p> <p>Options were presented in an updated report to CET on 30th April 2018 and further information was supplied to CET for their meeting on 11th June 2018 where approval was given to proceed with the new bridge maintenance arrangements.</p> <p>The new sub-contractor is on site undertaking the annual inspection and repairs and also undertaking a detailed inspection in conjunction with the Council to identify issues which need to be resolved. This work will be complete by mid-November. Following this, the Bridge Final Account will be concluded.</p>	
Forecast In Year Expenditure 18/19	£0.060m

21st Century Schools Programme - Rhyl New School	
Total Budget	£23.824m
Expenditure to date	£23.761m
Estimated remaining spend in 18/19	£ 0.063m
Future Years estimated spend	£ 0.000m
Funding	DCC £10.135m; WG £13.689m
Narrative:	
<p>The project has provided a new school building for Rhyl High School to accommodate 1,200 pupils in mainstream education and approximately 45 pupils from Ysgol Tir Morfa, the community special school in Rhyl. The works have also included some extensive refurbishment to the exterior of the Leisure Centre.</p> <p>There are now just a small number of snags and defects to be completed, and a schedule for the final completion is awaited from the contractor. An amount of retention has been retained in respect of these items.</p>	
Forecast In Year Expenditure 18/19	£0.063m

21st Century Schools Programme – Glasdir	
Total Budget	£11.246m
Expenditure to date	£11.173m
Estimated remaining spend in 18/19	£0.073m
Future Years estimated spend	£0.000m
Funding	DCC £2.598m; WG £8.648m
Narrative:	
<p>This project has delivered a new shared school building site for Rhos Street School and Ysgol Penbarras at Glasdir, Ruthin.</p> <p>Since April 2018, the schools have been using their new site. The new facilities have been received very positively by pupils, parents, teachers and governors of both schools.</p> <p>Scheduled works were undertaken over the October half term as planned. This included work to the external areas of the site such as resurfacing some areas of the playground and landscaping works.</p> <p>The Council's Design, Construction and Maintenance team are supervising the de-snagging of defects as part of the overall project programme. This work is ongoing and will continue until March 2019.</p>	
Forecast In Year Expenditure 18/19	£0.818m

21st Century Schools Programme – Ysgol Carreg Emlyn

Total Budget	£5.059m
Expenditure to date	£2.150m
Estimated remaining spend in 18/19	£2.212m
Future Years estimated spend	£0.697m
Funding	WG £0.221m; DCC £4.838m
Narrative:	
<p>This scheme is within the Band A proposals for 21st Century Schools Programme. The project will provide a new school building on a new site in Clocaenog and allow the two existing sites to be declared surplus.</p> <p>There has been significant progress with construction on site. The roof covering is now complete and work continues to progress on the internals and mechanical and electrical works. The water main relocation has now commenced in preparation for the forming of the school car park and works to the highway.</p> <p>The easement for the Scottish Power line is still ongoing between the Council, Scottish Power and the third party land owner.</p> <p>In the coming weeks, progress will continue on the internals of the building and the render to the external wall will be undertaken.</p> <p>Pupil visits will also be taking place on site during November as part of the Community Benefits Programme.</p> <p>It is envisaged the new school will open in the Spring of 2019.</p>	
Forecast In Year Expenditure 18/19	£3.663m

21st Century Schools Programme – Ysgol Llanfair

Total Budget	£5.369m
Expenditure to date	£2.425m
Estimated remaining spend in 18/19	£2.741m
Future Years estimated spend	£0.203m
Funding	WG £0.180m; DCC £5.189m
Narrative:	
<p>This scheme is within the Band A proposals for 21st Century Schools Programme. The project will provide a new school building on a new site in Llanfair DC.</p> <p>The installation of the Structural Insulated Panels (SIP'S) is now complete; windows and doors are near completion to allow the building to be water tight.</p> <p>In the coming weeks, the internal works will commence on site including the mechanical and electrical first fix and the start of the plaster boarding for the internal walls.</p> <p>Pupil visits take place on site during November as part of the Community Benefits programme.</p> <p>It is envisaged that the new bilingual church school will open in the summer term of 2019.</p>	
Forecast In Year Expenditure 18/19	£4.637m

21st Century Schools Programme – Ysgol Glan Clwyd

Total Budget	£16.763m
Expenditure to date	£16.417m
Estimated remaining spend in 18/19	£ 0.346m
Future Years estimated spend	£ 0.000m
Funding	DCC £5.302m; WG £11.461m

Narrative:

This scheme is within the Band A proposals for 21st Century Schools Programme. The project has delivered an extended and refurbished Ysgol Glan Clwyd to accommodate a long term capacity of up to 1,250 pupils via a new three storey extension, partial demolition of existing buildings and refurbishment of the retained buildings. The project has also seen extensive landscaping, with creation of new outdoor hard and soft landscaped areas including a new sports field, extended and rationalised car park and coach parking area.

Phase 1, a new three storey extension was completed and handed over for occupation by the school from January 2017.

The first two sections of the old buildings following remodelling and refurbishment, comprising Phases 2a and 2b were handed over on 9th May 2017 and 28th June 2017 respectively. Part of Phase 2b included the new Visitors Car Park and the new Main Reception.

The final main section of remodelling and refurbishment of the old buildings, Phase 2c, was completed on 4th September 2017 and handed back to the school ready for the start of the new academic year.

Remaining internal works to create the new Leisure Centre facility and the final three rooms for the school were completed and handed over on 13th October 2017; at the same time the new Car Park and Coach Area and remaining external landscaping were also completed and handed over.

The final activities saw the old Tennis Courts resurfaced and fenced to create a Multi-Use Games Area and clearance of the Contractors site offices and compound; this work was completed and a final handover occurred on Friday 10th November 2017.

The School and Leisure Centre have returned to business as usual.

As part of dealing with any Defects in association with the 12 month Defects Periods for each of the Phase/Sub Phase sectional completions, Phase 2 internal defects were rectified over the summer school holidays along with the bulk of the Phase 2 external defects. A small number of remaining defects will be addressed in the October half term.

The final issue of the BREEAM Certification associated with the project is still awaited and is anticipated within the next couple of months following an update from the Contractor. It is hoped the Final Account will be settled in the next few weeks.

Forecast In Year Expenditure 18/19	£0.353m
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21st Century Schools Programme – Rhyl 3-16 Faith School	
Total Budget	£23.813m
Expenditure to date	£5.875m
Estimated remaining spend in 18/19	£9.252m
Future Years estimated spend	£8.686m
Funding	WG £5.541m; DCC £18.272m
<p>Narrative: This scheme is within the Band A proposals for 21st Century Schools Programme.</p> <p>Work on site continues to progress well. First floor slabs are 100% complete and ground floor slabs are 95% complete with roofing 65% complete.</p> <p>Windows and curtain walling to Block A have commenced.</p> <p>The uniform consultation has received over 200 responses so far and will close on 7th November. Results will be presented to the Temporary Governing Body at the end of November to allow for decisions around the uniform to be made.</p>	
Forecast In Year Expenditure 18/19	£13.637m

Rhyl Waterfront and Waterpark	
Total Budget	£23.367m
Expenditure to date	£17.955m
Estimated remaining spend in 18/19	£ 4.882m
Future Years estimated spend	£ 0.530m
Funding	WG £5.354m; DCC£16.013m; Rhyl Town Council £2.000m
<p>Narrative: Work on site with SC2 is well advanced and progressing well. The Waterpark is still on schedule to be handed over to the Council in January 2019 and to open prior to Easter 2019.</p> <p>The Sun Verge family pub and restaurant (Marstons) opened to the public earlier this month. Travelodge is on schedule to complete in January 2019. Improvements to East Parade car park are also complete.</p> <p>Proposals for the footprint of the former Unit C on the Children's Village are being firmed up and plans and costs are due in mid-November for sign-off. Unit A is to be refurbished and the Tourist Information Centre relocated to the Railway Station.</p> <p>The car park has been closed since July as there was a requirement for a full environmental clean prior to any contractor commencing work on site. Currently on schedule to complete March 2019.</p> <p>Final approval is being sought from Cabinet in November 2018 to formally accept the funding offer for Queens Market from the Welsh Government.</p>	
Forecast In Year Expenditure 18/19	£10.577m

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Cabinet Forward Work Plan

Meeting	Item (description / title)		Purpose of report	Cabinet Decision required (yes/no)	Author – Lead member and contact officer
18 Dec	1	Denbighshire County Council Waste & Recycling Model	To seek approval to develop/implement a new model for waste and recycling service, subject to confirmation of funding from Welsh Government	Yes	Councillor Brian Jones / Tony Ward / Tara Dumas
	2	North Wales Construction Framework 2	To appoint contractors for the project	Yes	Tania Silva
	3	Homelessness Prevention/Supporting People Commissioning Plan 2019-22	To approve the Commissioning Plan prior to its submission to the Regional Collaborative Committee and Welsh Government in January 2019	Yes	Councillor Bobby Feeley / Liana Duffy
	4	Sustainable Drainage Systems (SuDS) Approval Body (SAB)	To seek Cabinet approval for the establishment of a Sustainable Drainage Systems Approval Body	Yes	Councillor Brian Jones / Wayne Hope
	5	Finance Report	To update Cabinet on the current financial position of the Council	Tbc	Councillor Julian Thompson-Hill / Richard Weigh
	6	Local Full Fibre Network	To consider the roll-out of local full fibre networks	Tbc	Councillors Hugh Evans and Richard Mainon / Stuart Whitfield

Cabinet Forward Work Plan

Meeting	Item (description / title)		Purpose of report	Cabinet Decision required (yes/no)	Author – Lead member and contact officer
	7	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator
22 Jan 2019	1	Budget 2019/20 – Final Proposals	To consider a report setting out the implications of the Local Government Settlement 2019/20 and proposals to finalise the budget for 2019/20.	Tbc	Councillor Julian Thompson-Hill / Richard Weigh
	2	Recommendations of the Strategic Investment Group	To seek Cabinet's support of projects identified for inclusion in the 2019/20 Capital Plan.	Tbc	Councillor Julian Thompson-Hill / Richard Weigh
	3	Housing Rent Setting & Housing Revenue and Capital Budgets 2019/20	To seek approval for the proposed annual rent increase for council housing and to approve the Housing Revenue Account Capital and Revenue Budgets for 2019/20 and Housing Stock Business Plan	Yes	Councillor Julian Thompson-Hill / Richard Weigh / Geoff Davies
	2	Finance Report	To update Cabinet on the current financial position of the Council	Tbc	Councillor Julian Thompson-Hill / Richard Weigh

Cabinet Forward Work Plan

Meeting	Item (description / title)		Purpose of report	Cabinet Decision required (yes/no)	Author – Lead member and contact officer
	3	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator
26 Feb 2019	1	Denbighshire's Replacement Local Development Plan – Draft Pre Deposit (preferred strategy) for consultation.	To consider a recommendation to Council.	Tbc	Councillor Brian Jones / Angela Loftus
	2	Non-Domestic Rates (NDR) Write-Offs	To seek Cabinet approval to write off irrecoverable NDR (Business rates) as detailed within the report	Yes	Councillor Julian Thompson-Hill / Richard Weigh
	3	Finance Report	To update Cabinet on the current financial position of the Council	Tbc	Councillor Julian Thompson-Hill / Richard Weigh
	4	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator
26 Mar 2019	1	Finance Report	To update Cabinet on the current financial position of the Council	Tbc	Councillor Julian Thompson-Hill / Richard Weigh
	2	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator

Cabinet Forward Work Plan

Meeting	Item (description / title)		Purpose of report	Cabinet Decision required (yes/no)	Author – Lead member and contact officer
30 Apr 2019	1	Finance Report	To update Cabinet on the current financial position of the Council	Tbc	Councillor Julian Thompson-Hill / Richard Weigh
	2	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator
28 May 2019	1	North Wales Growth Bid Governance Agreement 2	To approve the governance arrangements in relation to the implementation of the growth deal.	Yes	Councillor Hugh Evans / Graham Boase / Gary Williams
	2	Finance Report	To update Cabinet on the current financial position of the Council	Tbc	Councillor Julian Thompson-Hill / Richard Weigh
	3	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator

Future Issues – date to be confirmed

<i>Item (description/title)</i>	<i>Purpose of report</i>	<i>Cabinet Decision required (yes/no)</i>	<i>Author – Lead member and contact officer</i>
Rhyl Regeneration Programme re-launch	To support the future arrangements regarding the regeneration of Rhyl	Yes	Councillor Hugh Evans / Graham Boase

Cabinet Forward Work Plan

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Note for officers – Cabinet Report Deadlines

<i>Meeting</i>	<i>Deadline</i>	<i>Meeting</i>	<i>Deadline</i>	<i>Meeting</i>	<i>Deadline</i>
<i>November</i>	<i>6 November</i>	<i>December</i>	<i>4 December</i>	<i>January</i>	<i>8 January</i>

Updated 08/11/18 - KEJ

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